

Appointment

From: scheduling [scheduling@epa.gov]

Sent: 6/23/2022 2:42:00 PM

To: scheduling [scheduling@epa.gov]; Ex. 6 Personal Privacy (PP)

Subject: Video-call: Logan Green, CEO Lyft

Location: Microsoft Teams Meeting

Start: 8/19/2022 4:30:00 PM

End: 8/19/2022 5:00:00 PM

Show Time As: Busy

Required

Ex. 6 Personal Privacy (PP)

Attendees:

Planned participants:

- Administrator Regan
- Rosemary Enobakhare
- Logan Green, Lyft
- Heather Foster, Lyft
- Danielle Aviles Krueger, Lyft
- Emma Rindels, Lyft
- Paul Augustine, Lyft

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Join with a video conferencing device

<sip:teams@video.epa.gov>

Video Conference ID: Ex. 6 Personal Privacy (PP)

[Alternate VTC instructions](#)

Or call in (audio only)

Ex. 6 Personal Privacy (PP)

United States, Seattle

Phone Conference ID: Ex. 6 Personal Privacy (PP)

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Message

From: Dickerson, Aaron [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D0440D9F06994021827E0D0119126799-DICKERSON,]
Sent: 8/18/2022 10:28:44 PM
To: (b) (6), (b) (7)(C)
CC: Meza, Michelle [Meza.Michelle@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Rodriguez, Juliana [Rodriguez.Juliana@epa.gov]
Subject: 2022 08 19 Administrator Regan Schedule
Attachments: 0100 2022 08 19 line x line.docx

Attached is the Administrator's schedule for Friday, August 19, 2022.

Thanks.

Aaron Dickerson
Office of the Administrator
U.S. EPA
Phone: 202-689-4794

ADMINISTRATOR MICHAEL S. REGAN

Friday, August 19, 2022

Washington, DC

Weather:	
Washington, DC	High: 89 degrees/ Low: 69 degrees, Precipitation: 5%, Mostly Suny
Attire:	Business
PSD: DC AM	Ex. 6 PP / Ex. 7(C)
PSD: DC PM	

7:30AM EDT

DEPART Residence en route EPA Headquarters
Location: 302 12th Street NW, Washington, DC 20224
Ct: Kathleen Lance, 202-941-1109
Time: 2.0 miles, 10 minutes
Manifest:
 -Administrator Regan

8:00AM-8:30AM EDT

Check-in with Jeff Prieto, OGC
Location: Administrator's Office
Ct: Jeff Prieto
Press: Closed
Planned Participants:
 -Administrator Regan
 -Jeff Prieto, OGC

8:30AM-9:00AM EDT

Hybrid Meeting: Check-in
Location: Alm Room
Ct: Dan Utech
Press: Closed
Planned Participants:
 -Administrator Regan
 -Dan Utech
 -Dorien Blythers
 -Alison Cassady
 -Janet McCabe
 -Rosemary Enobakhare
 -Vicki Arroyo
 -Lindsay Hamilton
 -John Lucey
 -Alethea Harney
 -Kathleen Lance
 -William Niebling
 -Jeff Prieto

9:20AM-9:40AM EDT **Prep for Press Interview with The Washington Post**
Location: Administrator's Office
Ct: Lindsay Hamilton, 202-510-3515
Press: Closed
Planned Participants:
-Administrator Regan
-Lindsay Hamilton, OPA
-Tim Carroll, OPA

9:40AM-10:00AM EDT **Phone Call: Press Interview with The Washington Post**
Location: Administrator's Office
Ct: Lindsay Hamilton, 202-510-3515
Press: OPEN
Planned Participants:
-Administrator Regan
-Lindsay Hamilton, OPA
-Tim Carroll, OPA

10:05AM-10:15AM EDT **Prep for Press Interview with NowThis**
Location: Administrator's Office
Ct: Hannah Flom, 202-527-3988
Press: Closed
Planned Participants:
-Administrator Regan
-Hannah Flom

10:15AM-10:35AM EDT **Video Recording: Press Interview with NowThis**
Location: Administrator's Office
Ct: Hannah Flom, 202-527-3988
Press: OPEN
Planned Participants:
-Administrator Regan
-Hannah Flom

11:15AM-12:00PM EDT **Hybrid Meeting: Briefing: Inflation Reduction Act**
Location: Alm Room
Ct: Dan Utech
Press: Closed
Planned Participants:
-Administrator Regan
-Janet McCabe, AO
-Dan Utech, AO
-Alison Cassady, AO
-Alethea Harney, AO
-Zealan Hoover, AO

- Jon Monger, AO
- Robin Collin, AO
- Vicki Arroyo, OP
- Lindsay Hamilton, OPA
- William Niebling, OCIR
- John Lucey, OCIR
- Joe Goffman, OAR
- Cynthia Giles, OAR
- Faisal Amin, OCFO

12:30PM-1:00PM EDT

Video-call: Meeting with Logan Green, CEO, Lyft

Location: Administrator's Office

Ct: Rosemary Enobakhare, 202-573-4614

Press: Closed

Planned Participants:

- Administrator Regan
- Rosemary Enobakhare
- Logan Green, Lyft
- Heather Foster, Lyft
- Danielle Aviles Krueger, Lyft
- Emma Rindels, Lyft
- Paul Augustine, Lyft

1:00PM-2:00PM EDT

Executive Desk Time

2:00PM-2:45PM EDT

Video-call: Remarks: Meeting with Clean Air Coalition Group

Location: Alm Room

Ct: Rosemary Enobakhare, 202-573-4614

Press: Closed

Planned Participants:

- Administrator Regan
- Alison Cassady, AO
- Rosemary Enobakhare, OPEEE
- Loni Cortez Russell, OPEEE
- Joseph Goffman, OAR
- Tomas Carbonell, OAR
- Erika Sasser, OAR
- Peter Tsirigotis, OAR
- Karen Wesson, OAR
- Harold Wimmer, American Lung Association
- Laura Kate Bender, American Lung Association
- Kenny Mendez, Asthma and Allergy Foundation of America
- Jenna Riemenschneider, Asthma and Allergy Foundation of America
- Katie Huffling, Alliance of Nurses for Healthy Environments
- Sarah Bucic, Alliance of Nurses for Healthy Environments
- Tonya Winders, Allergy & Asthma Network

- Charmayne Anderson, Allergy & Asthma Network
- Mona Sarfaty, Medical Society Consortium on Climate and Health
- Colin J Nackerman, Medical Society Consortium on Climate and Health
- Dr. Garfield Clunie, National Medical Association
- Dr. Steven Owens, National Medical Association
- Keith Edgerton, Health Care Without Harm
- George Thurston, Policy Committee with ISEE – NAC
- Beverly Malone, National League for Nursing
- James Wendorf, National Association of Pediatric Nurse Practitioners
- Dave Mason, National Association of Pediatric Nurse Practitioners
- Mary Pittman, Public Health Institute
- Linda Rudolph, Public Health Institute
- Mark Del Monte, JD, American Academy of Pediatrics
- Zach Laris, American Academy of Pediatrics
- Jeff Carter, Physicians for Social Responsibility
- Jake Assael, Physicians for Social Responsibility
- Bob Perkowitz, ecoAmerica/Climate for Health
- Benjamin Fulgencio-Turner, ecoAmerica/Climate for Health
- Georges Benjamin, American Public Health Association
- Donald Hoppert, American Public Health Association
- Nse Obot Witherspoon, Children's Environmental Health Association
- Kristie Trousedale, Children's Environmental Health Association
- Arthur Evans, American Psychological Association
- Scott Barstow, American Psychological Association
- Karen Collishaw, American Thoracic Society
- Gary Ewart, American Thoracic Society
- Heather Maurer, National Association of Nurse Practitioners in Women's Health
- Susan Kendig, National Association of Nurse Practitioners in Women's Health

3:15PM-3:45PM EDT

Video-call: Weekly with Deputy Administrator Janet McCabe

Location: Administrator's Office

Ct: Janet McCabe

Press: Closed

Planned Participants:

-Administrator Regan

-Janet McCabe

4:15PM-5:15PM EDT

Hybrid Meeting: Sync on Upcoming Travel

Location: Alm Room

Ct: Kathleen Lance

Press: Closed

Planned Participants:

-Administrator Regan

- Kathleen Lance
- Rosemary Enobakhare
- Grant O'Brien
- Timothy Carroll
- Alison Cassady
- Lindsay Hamilton
- John Lucey
- Alethea Harney
- Maria Laverdiere
- Ashley Morgan
- William Niebling

5:30PM EDT

DEPART EPA Headquarters en route Residence

Ct: Kathleen Lance, 202-941-1109

Time: 2.0 miles, 10 minutes

Manifest:

-Administrator Regan

****** Residence******

Message

From: Meza, Michelle [Meza.Michelle@epa.gov]
Sent: 8/16/2022 2:27:08 PM
To: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Subject: RE: Lyft and EPA

Hi there-

The Lyft team just sent three new participants for the meeting on Friday 8/19:

Danielle Aviles Krueger <dak@lyft.com>
Emma Rindels <emmarindels@lyft.com>
Paul Augustine <paugustine@lyft.com>

With those additions, please find below the most updated manifest. Rosemary, would you need someone else from EPA on the manifest?

Updated manifest:

- Administrator Regan
- Logan Green, Lyft
- Heather Foster, Lyft
- Rosemary Enobakhare
- Pradnya Bhandari
- Danielle Aviles Krueger
- Emma Rindels
- Paul Augustine

Thanks!
Michelle

Michelle A. Meza
Scheduler – Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Sent: Monday, August 8, 2022 3:12 PM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Subject: RE: Lyft and EPA

Thank you!

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Monday, August 8, 2022 12:38 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine

<Diaz.Catherine@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>

Subject: RE: Lyft and EPA

Hello Rosemary and OPEEE team!

Please find below the manifest for the virtual meeting with Lyft CEO Logan Green. Please note that the meeting has been adjusted on Friday, August 19 to start at 12:30 PM ET.

Please could you let me know if prep/a briefing session will be needed in addition to the memo?

Meeting manifest:

- Administrator Regan
- Logan Green, Lyft
- Heather Foster, Lyft
- Rosemary Enobakhare
- Pradnya Bhandari

Thanks!
Michelle

Michelle A. Meza
Scheduler – Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Meza, Michelle

Sent: Monday, July 25, 2022 5:18 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>

Subject: RE: Lyft and EPA

Yep, you are on! Would anyone else need to be added?

This is our manifest so far:

- Administrator Regan
- Logan Green, Lyft
- Rosemary Enobakhare
- Pradnya Bhandari

Additionally, would prep be needed for this?

Also, I believe we sent the date for materials submission before, but flagging it again for the team since this meeting changed of date recently. Please have materials to Kathleen and Aaron Dickerson by Wednesday, August 17 at 3:00 PM.

Thanks!
Michelle

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Sent: Monday, July 25, 2022 5:01 PM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Subject: RE: Lyft and EPA

Thank you! Can you be sure to add me to the invite for the meeting.

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Wednesday, July 20, 2022 4:53 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Subject: RE: Lyft and EPA

+ Pradnya

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Meza, Michelle
Sent: Wednesday, July 20, 2022 4:52 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>
Subject: RE: Lyft and EPA

Rosemary,

Could you or someone from your team please confirm the manifest for this meeting now happening on Friday, August 19?

The calendar invite has been adjusted. This is what we have so far for the manifest:

- Administrator Regan
- Logan Green, Lyft
- Rosemary Enobakhare
- Pradnya Bhandari

Please let us know – thank you!

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Meza, Michelle
Sent: Wednesday, July 20, 2022 4:00 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni

<Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>

Subject: RE: Lyft and EPA

Hey Rosemary,

Circling back here – this meeting has landed on Friday, August 19 at 1:00 PM EST.

Updated calendar invite to follow.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Sent: Wednesday, July 20, 2022 12:26 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>

Subject: RE: Lyft and EPA

Can you keep us posted re where this lands. Thanks!

From: Meza, Michelle <Meza.Michelle@epa.gov>

Sent: Tuesday, July 19, 2022 2:26 PM

To: Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>

Subject: FW: Lyft and EPA

Hi team,

FYSA – I will be rescheduling the meeting with Lyft during the second half of the week of August 15.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Tuesday, July 19, 2022 12:48 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Would it be possible to look to the week of August 15 for this meeting with Administrator Regan and Lyft's CEO, Logan Green? Logan's availability is:

- **Tuesday, August 16**
 - 9:00 AM - 12:00 PM PST / 12pm - 3pm EST
- **Thursday, August 18**
 - 12:30 PM - 5:30 PM PST / 3:30pm - 8:30pm EST
- **Friday, August 19**
 - 9:00 AM - 4:00 PM PST / 12pm - 7pm EST

Thanks,
Alannah

On Tue, Jun 28, 2022 at 4:39 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Great, thanks for the prompt confirmation! We look forward to the meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Tuesday, June 28, 2022 5:33 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, that works for Logan on our side. Thank you for updating the calendar invite. We are confirmed for 3:30pm EST on Friday August 5.

Thanks for your help,

Alannah

On Tue, Jun 28, 2022 at 3:19 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope all is well! Thanks for your patience on my response.

Friday, August 5th at 3:30 PM would work for the Administrator. Would that work on your end too?

I just updated the calendar invite, but please let me know if it doesn't work anymore, and we can look at a few different time windows that day.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Meza, Michelle

Sent: Friday, June 24, 2022 9:04 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>

Subject: RE: Lyft and EPA

Hi Alannah –

Thanks for flagging this for me, and sorry for the confusion.

Please let me go back to the calendar – will circle back with you shortly.

Thank you!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 23, 2022 3:54 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Hope you are doing well. I just saw the invitation come through. I think there must have been a miscommunication. Logan is available August 5 between 12:30pm - 5pm PT (3:30pm - 8pm EST). Could some time between 3:30pm - 8pm EST work for Administrator Regan? My apologies for the lack of clarity.

Thanks,
Alannah

On Thu, Jun 23, 2022 at 11:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thank you, Alannah!

Just shared a calendar invite along with the Teams link to you and Sean for the virtual meeting on Friday, August 5th.

In the meantime, if you may have any questions, please let us know.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 23, 2022 11:19 AM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, thank you so much. If you could share the calendar invite with the Microsoft Teams link to me and my colleague, Sean Berry sberry@lyft.com, that would be great.

Thanks,

Alannah

On Thu, Jun 23, 2022 at 9:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope the day starts well, and thanks for sharing these dates!

Friday, August 5th at 1:00 pm works well on our end. We are happy to share a calendar invite with a Teams link for this virtual meeting, if this time always works on your end.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 22, 2022 1:09 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Could any of the below dates work for a virtual meeting for Administrator Regan and Logan Green?

- July 21

- 1:00 PM - 5:30 PM PT
- **July 22**
 - 10:30 AM - 5:00 PM PT
- **Aug. 5**
 - 12:30 PM to 5:00 PM PT

Thanks,
Alannah

On Wed, Jun 22, 2022 at 8:00 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thanks, Ashley.

Hi Alannah,

Great to be connected with you. I look forward to coordinating with you the scheduling of this meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Morgan, Ashley <Morgan.Ashley.M@epa.gov>

Sent: Friday, June 17, 2022 11:07 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra

<Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen
<Lance.Kathleen@epa.gov>

Subject: RE: Lyft and EPA

Hi Alannah –

Thank you so much for reaching out with this request. Unfortunately, Administrator Regan is unavailable the week of July 4th for a meeting. Could you please share availability for the week of July 18th for an in-person or virtual meeting? @Meza, Michelle from our team can confirm a window that would for the Administrator's schedule.

Thanks!

Ashley

Ashley M. Morgan

Deputy Director of Scheduling and Advance

U.S. Environmental Protection Agency

Cell: (202) 909-9983

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 16, 2022 10:04 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

Great, thank you. I will look out for Ashley's email to find a time.

Thanks,

Alannah

On Thu, Jun 16, 2022 at 2:22 PM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Alannah,

Looping you in with Ashley Morgan from the Administrator's scheduling team. She will let you know which time works best for the Administrator's calendar.

Thanks,

Rosemary

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 15, 2022 7:04 PM

To: Heather Foster <heatherfoster@lyft.com>

Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- **July 5**
 - 1pm - 3pm ET
- **July 6**
 - 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET

- **July 8**

- 1:30pm ET - 6pm ET

Thanks,

Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay. Ex. 6 Personal Privacy (PP) I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>
Sent: Thursday, May 12, 2022 2:37 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Alannah Hoefler <alannahhoefler@lyft.com>
Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP) | Lyft Public Policy

Pronouns: She/Her/Hers

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Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP) | Lyft Public Policy

Pronouns: She/Her/Hers

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



Message

From: Smith, Grace Y. [Smith.Grace.Y@epa.gov]
Sent: 8/17/2022 10:40:26 PM
To: Lance, Kathleen [Lance.Kathleen@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]
CC: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Bascomb, Desiree [Bascomb.Desiree@epa.gov]
Subject: MATERIALS: ALA/Clean Air Coalition & Lyft
Attachments: 2022_08_19_ALA & Clean Air Coalition Memo.docx; 2022_08_19_ALA & Clean Air Coalition TPs.docx; 2022_08_19_Lyft Memo_ RYE Edits.docx

Hi Kathleen and Aaron,

Happy Wednesday and hope your week is going well.

Attached as promised are the memos for the upcoming meetings with the American Lung Association/Clean Air Coalition and Lyft. I included the TPs for ALA/Clean Air Coalition too, though Desiree is CCed because I think she is writing more formal remarks too. Still new to this process at EPA – apologies if any protocol is off on my end! Let me know if you need anything else.

Thanks,
Grace Smith | she/her
Manager of Partnerships and Special Projects
Environmental Protection Agency
[email] smith.grace.y@epa.gov
[phone] (771) 200-8393





Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

APPROVED BY: [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

CALL SHEET

Tuesday, August 16, 2022

MEMORANDUM FOR THE ADMINISTRATOR

FROM: Rosemary Enobakhare, OPEEE, 202-573-4614, [HYPERLINK "mailto:enobakhare.rosemary@epa.gov"]

CC: Loni Cortez Russell, OPEEE

CONTACT: Microsoft Teams

EVENT DATE: Friday, August 19, 2022

TIME: 12:30PM – 1:00PM ET

SUBJECT: LYFT

STAFFING: Rosemary Enobakhare, OPEEE, 202-573-4614

PURPOSE OF CALL AND LAST INTERACTION

YOU will connect directly with Lyft’s co-founder and CEO, Logan Green to discuss company’s advocacy efforts for electric vehicle (EV) charging and their support strong vehicle standards across the country.

KEY POINTS SECTION

- Lyft made a commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program.
- Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals.

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Printed on MM/DD/YYYY



Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

BACKGROUND

OAR and OTAQ staff met with Lyft staff on Tuesday, August 9th. In this meeting, Lyft reiterated their commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program. Lyft has been working with state governments and supporting electrification infrastructure development via government funding. Specifically, they are engaging with DOT and DOE on the implementation of the \$7.5 billion for EV charging infrastructure under BIL.

Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals. Lyft filed an amicus brief supporting the Obama clean car standards in the challenge to the previous administration's SAFE 2 rule, citing the importance of electrifying the American fleet in fighting climate change.

BIOGRAPHY OF LOGAN GREEN



Logan Green, Chief Executive Officer, Co-Founder, and Director

Logan Green is a co-founder of Lyft and has served as our Chief Executive Officer and as a member of our board of directors since our founding. Prior to co-founding Lyft, Logan created the first car-share program at the University of California, Santa Barbara and served on the Board of the Santa Barbara Metropolitan Transit District. Logan currently serves as a member of the board of directors of eBay Inc., an online marketplace and payments company. He holds a B.A. in Business Economics from the University of California, Santa Barbara. Logan is married to Eva Green.

[PAGE] of [NUMPAGES]

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Message

From: Meza, Michelle [Meza.Michelle@epa.gov]
Sent: 8/18/2022 2:34:45 PM
To: Alannah Hoefler [alannahhoefler@lyft.com]
CC: Lance, Kathleen [Lance.Kathleen@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Danielle Aviles Krueger [dak@lyft.com]; Emma Rindels [emmarindels@lyft.com]
Subject: RE: Lyft and EPA

Hi Alannah,

Thanks very much for the follow-up! I have added the participants you listed below.

We look forward to the meeting!

Best,
Michelle

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>
Sent: Thursday, August 18, 2022 10:22 AM
To: Meza, Michelle <Meza.Michelle@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Danielle Aviles Krueger <dak@lyft.com>; Emma Rindels <emmarindels@lyft.com>
Subject: Re: Lyft and EPA

Good Morning,

I am following up to see if it is possible to have my colleagues added to the calendar invite for tomorrow's meeting. Their emails are below. Please let me know if you have any questions.

Danielle Aviles Krueger <dak@lyft.com>
Emma Rindels <emmarindels@lyft.com>
Paul Augustine <paugustine@lyft.com>

Thanks,
Alannah

On Tue, Aug 16, 2022 at 9:12 AM Alannah Hoefler <alannahhoefler@lyft.com> wrote:

Good Morning Michelle,

Would it be possible to add my colleagues to the invite for Friday's call with the Administrator? Their emails are below.

Danielle Aviles Krueger <dak@lyft.com>
Emma Rindels <emmarindels@lyft.com>
Paul Augustine <paugustine@lyft.com>

Thanks,
Alannah

On Mon, Aug 8, 2022 at 11:34 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Good afternoon Alannah,

I appreciate your note and confirmation – I have adjusted the meeting invite for 12:30 pm ET on Friday, August 19.

Many thanks!

Michelle

Michelle A. Meza

Scheduler – Office of the Administrator

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Monday, August 8, 2022 11:50 AM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Thanks so much for reaching out. Yes, 12:30pm ET on Friday August 19 works for Logan.

Thanks so much,
Alannah

On Fri, Aug 5, 2022 at 3:40 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah –

Nice speaking with you earlier today. As I was sharing, we have had a slight shift on the calendar on Friday 8/19 and wondering if it would work on your end to adjust the call between Administrator Regan and Mr. Green for 12:30 PM instead of 1:00 PM that day?

Appreciate your flexibility.

Thanks!

Michelle

Michelle A. Meza

Scheduler – Office of the Administrator

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Meza, Michelle

Sent: Monday, July 25, 2022 5:25 PM

To: Alannah Hoefler <alannahhoefler@lyft.com>

Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: RE: Lyft and EPA

Hi Alannah,

Wonderful, thanks for the confirmation. I have adjusted the calendar invite to reflect this.

We look forward to the meeting on August 19th at 1:00 pm EST.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Monday, July 25, 2022 5:18 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle

Of course. Logan will be joined by Heather Foster. Would you be able to send an invite to Logan and Heather? Their email addresses are below:

Logan Green <logan@lyft.com>

Heather Foster <heatherfoster@lyft.com>

Thanks,
Alannah

On Wed, Jul 20, 2022 at 3:56 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Thank you for the confirmation. The meeting has been rescheduled for Friday, August 19 at 1:00 PM EST / 10:00 AM PST.

Could you please let us know if anyone will be joining CEO Green on this call?

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, July 20, 2022 3:56 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, thank you. Yes, I can confirm Friday, August 19 at 1:00 PM EST / 10:00 AM PST.

Thanks,

Alannah

On Wed, Jul 20, 2022 at 12:58 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah –

Doing well over here, I hope you are doing well too!

Administrator Regan is available on Friday, August 19 at 1:00 PM EST. Please let us know if this always works on your end, and we will work on rescheduling.

Adding the rest of the team for awareness.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Tuesday, July 19, 2022 12:48 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Would it be possible to look to the week of August 15 for this meeting with Administrator Regan and Lyft's CEO, Logan Green? Logan's availability is:

- **Tuesday, August 16**

- 9:00 AM - 12:00 PM PST / 12pm - 3pm EST

- **Thursday, August 18**

- 12:30 PM - 5:30 PM PST / 3:30pm - 8:30pm EST

- **Friday, August 19**

- 9:00 AM - 4:00 PM PST / 12pm - 7pm EST

Thanks,

Alannah

On Tue, Jun 28, 2022 at 4:39 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Great, thanks for the prompt confirmation! We look forward to the meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Tuesday, June 28, 2022 5:33 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, that works for Logan on our side. Thank you for updating the calendar invite. We are confirmed for 3:30pm EST on Friday August 5.

Thanks for your help,

Alannah

On Tue, Jun 28, 2022 at 3:19 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope all is well! Thanks for your patience on my response.

Friday, August 5th at 3:30 PM would work for the Administrator. Would that work on your end too?

I just updated the calendar invite, but please let me know if it doesn't work anymore, and we can look at a few different time windows that day.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Meza, Michelle

Sent: Friday, June 24, 2022 9:04 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>

Subject: RE: Lyft and EPA

Hi Alannah –

Thanks for flagging this for me, and sorry for the confusion.

Please let me go back to the calendar – will circle back with you shortly.

Thank you!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 23, 2022 3:54 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Hope you are doing well. I just saw the invitation come through. I think there must have been a miscommunication. Logan is available August 5 between 12:30pm - 5pm PT (3:30pm - 8pm EST). Could some time between 3:30pm - 8pm EST work for Administrator Regan? My apologies for the lack of clarity.

Thanks,
Alannah

On Thu, Jun 23, 2022 at 11:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thank you, Alannah!

Just shared a calendar invite along with the Teams link to you and Sean for the virtual meeting on Friday, August 5th.

In the meantime, if you may have any questions, please let us know.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 23, 2022 11:19 AM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, thank you so much. If you could share the calendar invite with the Microsoft Teams link to me and my colleague, Sean Berry sberry@lyft.com, that would be great.

Thanks,

Alannah

On Thu, Jun 23, 2022 at 9:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope the day starts well, and thanks for sharing these dates!

Friday, August 5th at 1:00 pm works well on our end. We are happy to share a calendar invite with a Teams link for this virtual meeting, if this time always works on your end.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 22, 2022 1:09 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Could any of the below dates work for a virtual meeting for Administrator Regan and Logan Green?

- **July 21**
 - 1:00 PM - 5:30 PM PT
- **July 22**
 - 10:30 AM - 5:00 PM PT
- **Aug. 5**
 - 12:30 PM to 5:00 PM PT

Thanks,
Alannah

On Wed, Jun 22, 2022 at 8:00 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thanks, Ashley.

Hi Alannah,

Great to be connected with you. I look forward to coordinating with you the scheduling of this meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Morgan, Ashley <Morgan.Ashley.M@epa.gov>

Sent: Friday, June 17, 2022 11:07 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: RE: Lyft and EPA

Hi Alannah –

Thank you so much for reaching out with this request. Unfortunately, Administrator Regan is unavailable the week of July 4th for a meeting. Could you please share availability for the week of July 18th for an in-person or virtual meeting? @Meza, Michelle from our team can confirm a window that would for the Administrator's schedule.

Thanks!

Ashley

Ashley M. Morgan

Deputy Director of Scheduling and Advance

U.S. Environmental Protection Agency

Cell: (202) 909-9983

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 16, 2022 10:04 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

Great, thank you. I will look out for Ashley's email to find a time.

Thanks,

Alannah

On Thu, Jun 16, 2022 at 2:22 PM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Alannah,

Looping you in with Ashley Morgan from the Administrator's scheduling team. She will let you know which time works best for the Administrator's calendar.

Thanks,

Rosemary

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 15, 2022 7:04 PM

To: Heather Foster <heatherfoster@lyft.com>

Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez

<italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- **July 5**
 - 1pm - 3pm ET
- **July 6**
 - 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET
- **July 8**
 - 1:30pm ET - 6pm ET

Thanks,

Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay. Ex. 6 Personal Privacy (PP) I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>

Sent: Thursday, May 12, 2022 2:37 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Alannah Hoefler <alannahhoefler@lyft.com>

Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

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Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP) Lyft Public Policy

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Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP) yft Public Policy

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Alannah Hoefler

Executive Business Partner - Public Policy

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



--

--

Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



Message

From: Ex. 6 PP / Ex. 7(C)
Sent: 8/18/2022 10:29:18 PM
To: Dickerson, Aaron [dickerson.aaron@epa.gov]
CC:
Subject: Re: 2022 08 19 Administrator Regan Schedule
Attachments: 0100 2022 08 19 line x line.docx

Ex. 6 PP / Ex. 7(C)

PSD copies.

Ex. 6 PP / Ex. 7(C)

CONFIDENTIALITY NOTICE: This message and any attachments is from a Federal Law Enforcement Officer of the U.S. Environmental Protection Agency Protective Service Detail which may contain CONFIDENTIAL and legally protected information. It is intended exclusively for the individual(s) or entity(s) to whom or to which it is addressed. This communication may contain information that is proprietary, privileged, or confidential or otherwise legally exempt from disclosure. If you are not the named addressee, you are not authorized to read, print, retain, copy, or disseminate this message or any part of it. If you have received this message in error, please notify the sender immediately by email and delete all copies of the message.

Sent from my iPhone

On Aug 18, 2022, at 6:28 PM, Dickerson, Aaron <dickerson.aaron@epa.gov> wrote:

Attached is the Administrator's schedule for Friday, August 19, 2022.

Thanks.

Aaron Dickerson
Office of the Administrator
U.S. EPA
Phone: 202-689-4794

Message

From: Meza, Michelle [Meza.Michelle@epa.gov]
Sent: 8/19/2022 12:27:08 PM
To: Hamilton, Lindsay [Hamilton.Lindsay@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]
Subject: RE: 2022 08 19 Administrator Regan Schedule

Gotcha, I will connect with him to confirm.

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>
Sent: Friday, August 19, 2022 8:24 AM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: 2022 08 19 Administrator Regan Schedule

Great, thanks, not sure if he is in person or remote, I know he flew somewhere last night but I don't know where.

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Friday, August 19, 2022 8:23 AM
To: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: 2022 08 19 Administrator Regan Schedule

Sure, adding him now.

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>
Sent: Thursday, August 18, 2022 6:40 PM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: 2022 08 19 Administrator Regan Schedule

Can we add Carlton to the prep meeting for Washington Post, please?

From: Dickerson, Aaron <dickerson.aaron@epa.gov>
Sent: Thursday, August 18, 2022 6:31 PM
To: Lance, Kathleen <Lance.Kathleen@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Hoffer, Melissa

<Hoffer.Melissa@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Wachter, Eric <Wachter.Eric@epa.gov>; Carroll, Timothy <Carroll.Timothy@epa.gov>; Laverdiere, Maria <Laverdiere.Maria@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Niebling, William <Niebling.William@epa.gov>; Harney, Alethea <Harney.Alethea@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Flom, Hannah <Flom.Hannah@epa.gov>; Prieto, Jeffrey <Prieto.Jeffrey@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Gibson, Neshawne <Gibson.Neshawne@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Rodriguez, Juliana <Rodriguez.Juliana@epa.gov>

Cc: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: 2022 08 19 Administrator Regan Schedule

ADMINISTRATOR MICHAEL S. REGAN

Friday, August 19, 2022

Washington, DC

Weather:	
Washington, DC	High: 89 degrees/ Low: 69 degrees, Precipitation: 5%, Mostly Suny
Attire:	Business
PSD: DC AM	Ex. 6 PP / Ex. 7(C)
PSD: DC PM	

7:30AM EDT

DEPART Residence en route EPA Headquarters

Location: 302 12th Street NW, Washington, DC 20224

Ct: Kathleen Lance, 202-941-1109

Time: 2.0 miles, 10 minutes

Manifest:

-Administrator Regan

8:00AM-8:30AM EDT

Check-in with Jeff Prieto, OGC

Location: Administrator's Office

Ct: Jeff Prieto

Press: Closed

Planned Participants:

-Administrator Regan

-Jeff Prieto, OGC

8:30AM-9:00AM EDT

Hybrid Meeting: Check-in

Location: Alm Room

Ct: Dan Utech

Press: Closed

Planned Participants:

-Administrator Regan

-Dan Utech

-Dorien Blythers

-Alison Cassady

-Janet McCabe

-Rosemary Enobakhare

-Vicki Arroyo
-Lindsay Hamilton
-John Lucey
-Alethea Harney
-Kathleen Lance
-William Niebling
-Jeff Prieto

9:20AM-9:40AM EDT

Prep for Press Interview with The Washington Post

Location: Administrator's Office

Ct: Lindsay Hamilton, 202-510-3515

Press: Closed

Planned Participants:

-Administrator Regan
-Lindsay Hamilton, OPA
-Tim Carroll, OPA

9:40AM-10:00AM EDT

Phone Call: Press Interview with The Washington Post

Location: Administrator's Office

Ct: Lindsay Hamilton, 202-510-3515

Press: OPEN

Planned Participants:

-Administrator Regan
-Lindsay Hamilton, OPA
-Tim Carroll, OPA

10:05AM-10:15AM EDT

Prep for Press Interview with NowThis

Location: Administrator's Office

Ct: Hannah Flom, 202-527-3988

Press: Closed

Planned Participants:

-Administrator Regan
-Hannah Flom

10:15AM-10:35AM EDT

Video Recording: Press Interview with NowThis

Location: Administrator's Office

Ct: Hannah Flom, 202-527-3988

Press: OPEN

Planned Participants:

-Administrator Regan
-Hannah Flom

11:15AM-12:00PM EDT

Hybrid Meeting: Briefing: Inflation Reduction Act

Location: Alm Room

Ct: Dan Utech

Press: Closed

Planned Participants:

-Administrator Regan
-Janet McCabe, AO
-Dan Utech, AO
-Alison Cassady, AO
-Alethea Harney, AO
-Zealan Hoover, AO

-Jon Monger, AO
-Robin Collin, AO
-Vicki Arroyo, OP
-Lindsay Hamilton, OPA
-William Niebling, OCIR
-John Lucey, OCIR
-Joe Goffman, OAR
-Cynthia Giles, OAR
-Faisal Amin, OCFO

12:30PM-1:00PM EDT

Video-call: Meeting with Logan Green, CEO, Lyft

Location: Administrator's Office

Ct: Rosemary Enobakhare, 202-573-4614

Press: Closed

Planned Participants:

-Administrator Regan
-Rosemary Enobakhare
-Logan Green, Lyft
-Heather Foster, Lyft
-Danielle Aviles Krueger, Lyft
-Emma Rindels, Lyft
-Paul Augustine, Lyft

1:00PM-2:00PM EDT

Executive Desk Time

2:00PM-2:45PM EDT

Video-call: ~~Remarks:~~ Meeting with Clean Air Coalition Group

Location: Alm Room

Ct: Rosemary Enobakhare, 202-573-4614

Press: Closed

Planned Participants:

-Administrator Regan
-Alison Cassady, AO
-Rosemary Enobakhare, OPEEE
-Loni Cortez Russell, OPEEE
-Joseph Goffman, OAR
-Tomas Carbonell, OAR
-Erika Sasser, OAR
-Peter Tsirigotis, OAR
-Karen Wesson, OAR
-Harold Wimmer, American Lung Association
-Laura Kate Bender, American Lung Association
-Kenny Mendez, Asthma and Allergy Foundation of America
-Jenna Riemenschneider, Asthma and Allergy Foundation of America
-Katie Huffling, Alliance of Nurses for Healthy Environments
-Sarah Bucic, Alliance of Nurses for Healthy Environments
-Tonya Winders, Allergy & Asthma Network
-Charmayne Anderson, Allergy & Asthma Network
-Mona Sarfaty, Medical Society Consortium on Climate and Health
-Colin J Nackerman, Medical Society Consortium on Climate and Health
-Dr. Garfield Clunie, National Medical Association
-Dr. Steven Owens, National Medical Association
-Keith Edgerton, Health Care Without Harm
-George Thurston, Policy Committee with ISEE – NAC

- Beverly Malone, National League for Nursing
- James Wendorf, National Association of Pediatric Nurse Practitioners
- Dave Mason, National Association of Pediatric Nurse Practitioners
- Mary Pittman, Public Health Institute
- Linda Rudolph, Public Health Institute
- Mark Del Monte, JD, American Academy of Pediatrics
- Zach Laris, American Academy of Pediatrics
- Jeff Carter, Physicians for Social Responsibility
- Jake Assael, Physicians for Social Responsibility
- Bob Perkowitz, ecoAmerica/Climate for Health
- Benjamin Fulgencio-Turner, ecoAmerica/Climate for Health
- Georges Benjamin, American Public Health Association
- Donald Hoppert, American Public Health Association
- Nse Obot Witherspoon, Children's Environmental Health Association
- Kristie Trousdale, Children's Environmental Health Association
- Arthur Evans, American Psychological Association
- Scott Barstow, American Psychological Association
- Karen Collishaw, American Thoracic Society
- Gary Ewart, American Thoracic Society
- Heather Maurer, National Association of Nurse Practitioners in Women's Health
- Susan Kendig, National Association of Nurse Practitioners in Women's Health

3:15PM-3:45PM EDT

Video-call: Weekly with Deputy Administrator Janet McCabe Location:
Administrator's Office

Ct: Janet McCabe

Press: Closed

Planned Participants:

- Administrator Regan
- Janet McCabe

4:15PM-5:15PM EDT

Hybrid Meeting: Sync on Upcoming Travel

Location: Alm Room

Ct: Kathleen Lance

Press: Closed

Planned Participants:

- Administrator Regan
- Kathleen Lance
- Rosemary Enobakhare
- Grant O'Brien
- Timothy Carroll
- Alison Cassady
- Lindsay Hamilton
- John Lucey
- Alethea Harney
- Maria Laverdiere
- Ashley Morgan
- William Niebling

5:30PM EDT

DEPART EPA Headquarters en route Residence

Ct: Kathleen Lance, 202-941-1109

Time: 2.0 miles, 10 minutes

Manifest:

- Administrator Regan

**** Residence****

Message

From: Meza, Michelle [Meza.Michelle@epa.gov]
Sent: 8/19/2022 12:38:52 PM
To: Hamilton, Lindsay [Hamilton.Lindsay@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]
Subject: RE: 2022 08 19 Administrator Regan Schedule

Circling back here -- Carlton will join virtually.

Thanks!

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>
Sent: Friday, August 19, 2022 8:24 AM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: 2022 08 19 Administrator Regan Schedule

Great, thanks, not sure if he is in person or remote, I know he flew somewhere last night but I don't know where.

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Sent: Friday, August 19, 2022 8:23 AM
To: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: 2022 08 19 Administrator Regan Schedule

Sure, adding him now.

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>
Sent: Thursday, August 18, 2022 6:40 PM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: 2022 08 19 Administrator Regan Schedule

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Sent: Thursday, August 18, 2022 6:31 PM
To: Lance, Kathleen <Lance.Kathleen@epa.gov>; Cassidy, Alison <Cassady.Alison@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>;

Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Hoffer, Melissa <Hoffer.Melissa@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Wachter, Eric <Wachter.Eric@epa.gov>; Carroll, Timothy <Carroll.Timothy@epa.gov>; Laverdiere, Maria <Laverdiere.Maria@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Niebling, William <Niebling.William@epa.gov>; Harney, Alethea <Harney.Alethea@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Flom, Hannah <Flom.Hannah@epa.gov>; Prieto, Jeffrey <Prieto.Jeffrey@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Gibson, Neshawne <Gibson.Neshawne@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Rodriguez, Juliana <Rodriguez.Juliana@epa.gov>
Cc: Meza, Michelle <Meza.Michelle@epa.gov>
Subject: 2022 08 19 Administrator Regan Schedule

ADMINISTRATOR MICHAEL S. REGAN

Friday, August 19, 2022

Washington, DC

Weather:	
Washington, DC	High: 89 degrees/ Low: 69 degrees, Precipitation: 5%, Mostly Suny
Attire:	Business
PSD: DC AM	Ex. 6 PP / Ex. 7(C)
PSD: DC PM	

7:30AM EDT

DEPART Residence en route EPA Headquarters

Location: 302 12th Street NW, Washington, DC 20224

Ct: Kathleen Lance, 202-941-1109

Time: 2.0 miles, 10 minutes

Manifest:

-Administrator Regan

8:00AM-8:30AM EDT

Check-in with Jeff Prieto, OGC

Location: Administrator's Office

Ct: Jeff Prieto

Press: Closed

Planned Participants:

-Administrator Regan

-Jeff Prieto, OGC

8:30AM-9:00AM EDT

Hybrid Meeting: Check-in

Location: Alm Room

Ct: Dan Utech

Press: Closed

Planned Participants:

-Administrator Regan

-Dan Utech

-Dorien Blythers

-Alison Cassady

-Janet McCabe
-Rosemary Enobakhare
-Vicki Arroyo
-Lindsay Hamilton
-John Lucey
-Alethea Harney
-Kathleen Lance
-William Niebling
-Jeff Prieto

9:20AM-9:40AM EDT

Prep for Press Interview with The Washington Post

Location: Administrator's Office

Ct: Lindsay Hamilton, 202-510-3515

Press: Closed

Planned Participants:

-Administrator Regan
-Lindsay Hamilton, OPA
-Tim Carroll, OPA

9:40AM-10:00AM EDT

Phone Call: Press Interview with The Washington Post

Location: Administrator's Office

Ct: Lindsay Hamilton, 202-510-3515

Press: OPEN

Planned Participants:

-Administrator Regan
-Lindsay Hamilton, OPA
-Tim Carroll, OPA

10:05AM-10:15AM EDT

Prep for Press Interview with NowThis

Location: Administrator's Office

Ct: Hannah Flom, 202-527-3988

Press: Closed

Planned Participants:

-Administrator Regan
-Hannah Flom

10:15AM-10:35AM EDT

Video Recording: Press Interview with NowThis

Location: Administrator's Office

Ct: Hannah Flom, 202-527-3988

Press: OPEN

Planned Participants:

-Administrator Regan
-Hannah Flom

11:15AM-12:00PM EDT

Hybrid Meeting: Briefing: Inflation Reduction Act

Location: Alm Room

Ct: Dan Utech

Press: Closed

Planned Participants:

-Administrator Regan
-Janet McCabe, AO
-Dan Utech, AO
-Alison Cassady, AO

- Alethea Harney, AO
- Zealan Hoover, AO
- Jon Monger, AO
- Robin Collin, AO
- Vicki Arroyo, OP
- Lindsay Hamilton, OPA
- William Niebling, OCIR
- John Lucey, OCIR
- Joe Goffman, OAR
- Cynthia Giles, OAR
- Faisal Amin, OCFO

12:30PM-1:00PM EDT

Video-call: Meeting with Logan Green, CEO, Lyft

Location: Administrator's Office

Ct: Rosemary Enobakhare, 202-573-4614

Press: Closed

Planned Participants:

- Administrator Regan
- Rosemary Enobakhare
- Logan Green, Lyft
- Heather Foster, Lyft
- Danielle Aviles Krueger, Lyft
- Emma Rindels, Lyft
- Paul Augustine, Lyft

1:00PM-2:00PM EDT

Executive Desk Time

2:00PM-2:45PM EDT

Video-call: ~~Remarks~~ Meeting with Clean Air Coalition Group

Location: Alm Room

Ct: Rosemary Enobakhare, 202-573-4614

Press: Closed

Planned Participants:

- Administrator Regan
- Alison Cassady, AO
- Rosemary Enobakhare, OPEEE
- Loni Cortez Russell, OPEEE
- Joseph Goffman, OAR
- Tomas Carbonell, OAR
- Erika Sasser, OAR
- Peter Tsirigotis, OAR
- Karen Wesson, OAR
- Harold Wimmer, American Lung Association
- Laura Kate Bender, American Lung Association
- Kenny Mendez, Asthma and Allergy Foundation of America
- Jenna Riemenschneider, Asthma and Allergy Foundation of America
- Katie Huffling, Alliance of Nurses for Healthy Environments
- Sarah Bucic, Alliance of Nurses for Healthy Environments
- Tonya Winders, Allergy & Asthma Network
- Charmayne Anderson, Allergy & Asthma Network
- Mona Sarfaty, Medical Society Consortium on Climate and Health
- Colin J Nackerman, Medical Society Consortium on Climate and Health
- Dr. Garfield Clunie, National Medical Association
- Dr. Steven Owens, National Medical Association

- Keith Edgerton, Health Care Without Harm
- George Thurston, Policy Committee with ISEE – NAC
- Beverly Malone, National League for Nursing
- James Wendorf, National Association of Pediatric Nurse Practitioners
- Dave Mason, National Association of Pediatric Nurse Practitioners
- Mary Pittman, Public Health Institute
- Linda Rudolph, Public Health Institute
- Mark Del Monte, JD, American Academy of Pediatrics
- Zach Laris, American Academy of Pediatrics
- Jeff Carter, Physicians for Social Responsibility
- Jake Assael, Physicians for Social Responsibility
- Bob Perkowitz, ecoAmerica/Climate for Health
- Benjamin Fulgencio-Turner, ecoAmerica/Climate for Health
- Georges Benjamin, American Public Health Association
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- Arthur Evans, American Psychological Association
- Scott Barstow, American Psychological Association
- Karen Collishaw, American Thoracic Society
- Gary Ewart, American Thoracic Society
- Heather Maurer, National Association of Nurse Practitioners in Women’s Health
- Susan Kendig, National Association of Nurse Practitioners in Women’s Health

3:15PM-3:45PM EDT

Video-call: Weekly with Deputy Administrator Janet McCabe Location:

Administrator’s Office

Ct: Janet McCabe

Press: Closed

Planned Participants:

- Administrator Regan
- Janet McCabe

4:15PM-5:15PM EDT

Hybrid Meeting: Sync on Upcoming Travel

Location: Alm Room

Ct: Kathleen Lance

Press: Closed

Planned Participants:

- Administrator Regan
- Kathleen Lance
- Rosemary Enobakhare
- Grant O’Brien
- Timothy Carroll
- Alison Cassady
- Lindsay Hamilton
- John Lucey
- Alethea Harney
- Maria Laverdiere
- Ashley Morgan
- William Niebling

5:30PM EDT

DEPART EPA Headquarters en route Residence

Ct: Kathleen Lance, 202-941-1109

Time: 2.0 miles, 10 minutes

Manifest:

-Administrator Regan

****** Residence******

Message

From: Meza, Michelle [Meza.Michelle@epa.gov]
Sent: 7/20/2022 5:30:20 PM
To: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Morgan, Ashley [Morgan.Ashley.M@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]
Subject: RE: Lyft and EPA

Yep, will absolutely do! I will circle back on this in the next hour or so. Thanks!

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Sent: Wednesday, July 20, 2022 12:26 PM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>
Subject: RE: Lyft and EPA

Can you keep us posted re where this lands. Thanks!

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Tuesday, July 19, 2022 2:26 PM
To: Lance, Kathleen <Lance.Kathleen@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>
Subject: FW: Lyft and EPA

Hi team,

FYSA – I will be rescheduling the meeting with Lyft during the second half of the week of August 15.

Thanks!
Michelle

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>
Sent: Tuesday, July 19, 2022 12:48 PM
To: Meza, Michelle <Meza.Michelle@epa.gov>
Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Would it be possible to look to the week of August 15 for this meeting with Administrator Regan and Lyft's CEO, Logan Green? Logan's availability is:

- **Tuesday, August 16**
 - 9:00 AM - 12:00 PM PST / 12pm - 3pm EST
- **Thursday, August 18**
 - 12:30 PM - 5:30 PM PST / 3:30pm - 8:30pm EST
- **Friday, August 19**
 - 9:00 AM - 4:00 PM PST / 12pm - 7pm EST

Thanks,
Alannah

On Tue, Jun 28, 2022 at 4:39 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Great, thanks for the prompt confirmation! We look forward to the meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Tuesday, June 28, 2022 5:33 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, that works for Logan on our side. Thank you for updating the calendar invite. We are confirmed for 3:30pm EST on Friday August 5.

Thanks for your help,

Alannah

On Tue, Jun 28, 2022 at 3:19 PM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope all is well! Thanks for your patience on my response.

Friday, August 5th at 3:30 PM would work for the Administrator. Would that work on your end too?

I just updated the calendar invite, but please let me know if it doesn't work anymore, and we can look at a few different time windows that day.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Meza, Michelle

Sent: Friday, June 24, 2022 9:04 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>

Subject: RE: Lyft and EPA

Hi Alannah –

Thanks for flagging this for me, and sorry for the confusion.

Please let me go back to the calendar – will circle back with you shortly.

Thank you!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 23, 2022 3:54 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Hope you are doing well. I just saw the invitation come through. I think there must have been a miscommunication. Logan is available August 5 between 12:30pm - 5pm PT (3:30pm - 8pm EST). Could some time between 3:30pm - 8pm EST work for Administrator Regan? My apologies for the lack of clarity.

Thanks,
Alannah

On Thu, Jun 23, 2022 at 11:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thank you, Alannah!

Just shared a calendar invite along with the Teams link to you and Sean for the virtual meeting on Friday, August 5th.

In the meantime, if you may have any questions, please let us know.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 23, 2022 11:19 AM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, thank you so much. If you could share the calendar invite with the Microsoft Teams link to me and my colleague, Sean Berry sberry@lyft.com, that would be great.

Thanks,

Alannah

On Thu, Jun 23, 2022 at 9:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope the day starts well, and thanks for sharing these dates!

Friday, August 5th at 1:00 pm works well on our end. We are happy to share a calendar invite with a Teams link for this virtual meeting, if this time always works on your end.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 22, 2022 1:09 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Could any of the below dates work for a virtual meeting for Administrator Regan and Logan Green?

- **July 21**
 - 1:00 PM - 5:30 PM PT

- **July 22**
 - 10:30 AM - 5:00 PM PT
- **Aug. 5**
 - 12:30 PM to 5:00 PM PT

Thanks,
Alannah

On Wed, Jun 22, 2022 at 8:00 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thanks, Ashley.

Hi Alannah,

Great to be connected with you. I look forward to coordinating with you the scheduling of this meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Morgan, Ashley <Morgan.Ashley.M@epa.gov>

Sent: Friday, June 17, 2022 11:07 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen

<Lance.Kathleen@epa.gov>

Subject: RE: Lyft and EPA

Hi Alannah –

Thank you so much for reaching out with this request. Unfortunately, Administrator Regan is unavailable the week of July 4th for a meeting. Could you please share availability for the week of July 18th for an in-person or virtual meeting? @Meza, Michelle from our team can confirm a window that would for the Administrator's schedule.

Thanks!

Ashley

Ashley M. Morgan

Deputy Director of Scheduling and Advance

U.S. Environmental Protection Agency

Cell: (202) 909-9983

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 16, 2022 10:04 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>;

Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung

<Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

Great, thank you. I will look out for Ashley's email to find a time.

Thanks,

Alannah

On Thu, Jun 16, 2022 at 2:22 PM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Alannah,

Looping you in with Ashley Morgan from the Administrator's scheduling team. She will let you know which time works best for the Administrator's calendar.

Thanks,

Rosemary

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 15, 2022 7:04 PM

To: Heather Foster <heatherfoster@lyft.com>

Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- **July 5**
 - 1pm - 3pm ET
- **July 6**
 - 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET

- **July 8**

- 1:30pm ET - 6pm ET

Thanks,

Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay. Ex. 6 Personal Privacy (PP) I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>
Sent: Thursday, May 12, 2022 2:37 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Alannah Hoefler <alannahhoefler@lyft.com>
Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP)

 Lyft Public Policy

Pronouns: She/Her/Hers

Error! Filename not specified.

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Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP)

 Lyft Public Policy

Pronouns: She/Her/Hers

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



Message

From: Enobakhare, Rosemary [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1825D7718F944EA7B623ADEC5A35CBBA-ENOBAXHARE,]
Sent: 8/17/2022 9:40:13 PM
To: Smith, Grace Y. [Smith.Grace.Y@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]
Subject: RE: MATERIALS: ALA/Clean Air Coalition & Lyft
Attachments: 2022_08_19_Lyft Memo_ RYE Edits.docx

The ALA memo and TPs look great. Attached is the memo for Lyft with my edits.

Please send the memos to Kathleen Lance and Aaron Dickerson with Loni and I on the CC line.

Thanks,
Rosemary

From: Enobakhare, Rosemary
Sent: Wednesday, August 17, 2022 5:10 PM
To: Smith, Grace Y. <Smith.Grace.Y@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>
Subject: RE: MATERIALS: ALA/Clean Air Coalition & Lyft

Taking a look at this now.

From: Smith, Grace Y. <Smith.Grace.Y@epa.gov>
Sent: Wednesday, August 17, 2022 2:35 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>
Subject: RE: MATERIALS: ALA/Clean Air Coalition & Lyft

Updated the ALA memo to include one more bio. I think the memos are due at 3pm ET today (8/17), so just wanted to gently bump the below for your review (although I know today is really hectic!). Thanks!

Thanks,
Grace Smith | she/her
Manager of Partnerships and Special Projects
Environmental Protection Agency
[email] smith.grace.y@epa.gov
[phone] (771) 200-8393



From: Smith, Grace Y.
Sent: Wednesday, August 17, 2022 11:03 AM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>
Subject: MATERIALS: ALA/Clean Air Coalition & Lyft

Hi Rosemary and Loni!

Happy Wednesday ☺ Sending along, as requested, draft of the memos for ALA/Clean Air Coalition and Lyft along with a draft of ALA TPs (though I think Desiree is working on more formal remarks). Still learning the protocol here – do you

make edits and once approved, do I send to Kathleen Lance? Is the deadline COB today? Hope this is what you were looking for – tried to follow the format outlined in the templates. I don't have too many details for Lyft, so a couple of places are marked FILL IN – still tracking down answers for these. Let me know what you think!

Thanks,

Grace Smith | she.her

Manager of Partnerships and Special Projects

Environmental Protection Agency

[email] smith.grace.y@epa.gov

[phone] (771) 200-8393





Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

APPROVED BY: [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

CALL SHEET

Tuesday, August 16, 2022

MEMORANDUM FOR THE ADMINISTRATOR

FROM: Rosemary Enobakhare, OPEEE, 202-573-4614, [HYPERLINK "mailto:enobakhare.rosemary@epa.gov"]

CC: Loni Cortez Russell, OPEEE

CONTACT: Microsoft Teams

EVENT DATE: Friday, August 19, 2022

TIME: 12:30pm – 1:00pm

SUBJECT: LYFT

STAFFING: Rosemary Enobakhare, OPEEE, 202-573-4614

PURPOSE OF CALL AND LAST INTERACTION

YOU will connect directly with Lyft’s co-founder and CEO, Logan Green to discuss company’s advocacy efforts for electric vehicle (EV) charging and their support strong vehicle standards across the country.

KEY POINTS SECTION

- Lyft made a commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program.
- Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals.

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

BACKGROUND

OAR and OTAQ staff met with Lyft staff on Tuesday, August 9th. In this meeting, Lyft reiterated their commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program. Lyft has been working with state governments and supporting electrification infrastructure development via government funding. Specifically, they are engaging with DOT and DOE on the implementation of the \$7.5 billion for EV charging infrastructure under BIL.

Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals. Lyft filed an amicus brief supporting the Obama clean car standards in the challenge to the previous administration's SAFE 2 rule, citing the importance of electrifying the American fleet in fighting climate change.

BIOGRAPHY OF LOGAN GREEN



Logan Green, Chief Executive Officer, Co-Founder, and Director

Logan Green is a co-founder of Lyft and has served as our Chief Executive Officer and as a member of our board of directors since our founding. Prior to co-founding Lyft, Logan created the first car-share program at the University of California, Santa Barbara and served on the Board of the Santa Barbara Metropolitan Transit District. Logan currently serves as a member of the board of directors of eBay Inc., an online marketplace and payments company. He holds a B.A. in Business Economics from the University of California, Santa Barbara. Logan is married to Eva Green.

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

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Message

From: Enobakhare, Rosemary [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1825D7718F944EA7B623ADEC5A35CBBA-ENOBAXHARE,]
Sent: 7/13/2022 11:02:32 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]
Subject: RE: Lyft and EPA

Why don't we shoot for the week of August 8th for this meeting?

From: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Sent: Tuesday, July 12, 2022 4:22 PM
To: Cortez Russell, Loni <Russell.Loni@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Subject: RE: Lyft and EPA

OAR suggested the week of the 25th because Ale is out the 18th, but that's J2J. Rosemary, would you available to meet the week of the 25th?

From: Cortez Russell, Loni <Russell.Loni@epa.gov>
Sent: Tuesday, July 12, 2022 12:55 PM
To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Subject: RE: Lyft and EPA

Thanks Prad keep us posted what you might need

Loni Cortez Russell
Office of Public Engagement and Environmental Education
Cell: 202-819-3990 | she/her

From: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Sent: Monday, July 11, 2022 1:01 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: Cortez Russell, Loni <Russell.Loni@epa.gov>
Subject: RE: Lyft and EPA

Hi! Still working with OAR to get the staff level meeting scheduled – but the meeting with the Administrator is set for the 5th.

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Sent: Monday, July 11, 2022 12:59 PM
To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Cc: Cortez Russell, Loni <Russell.Loni@epa.gov>
Subject: FW: Lyft and EPA

Did we land this?

From: Italia Martinez <italiamartinez@lyft.com>
Sent: Wednesday, June 29, 2022 4:55 PM
To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung

<Kim.Eun@epa.gov>

Subject: Re: Lyft and EPA

No worries at all!

We have 4pm EST available Monday July 11th, 1:30pm EST July 12th, and 12:30pm EST July 15th.

On Wed, Jun 29, 2022 at 3:23 PM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

I should have guessed that we'd have some people out since it's the week of July 4th, can we look at times the week of July 11th? Sorry for all the back and forth on this!

Thanks,

Prad

From: Italia Martinez <italiamartinez@lyft.com>

Sent: Tuesday, June 28, 2022 3:54 PM

To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>

Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>

Subject: Re: Lyft and EPA

Thank you!

On our end Wednesday is tight. Friday the 8th is the most open so if any of the following could work, that would be great:

7/8 Friday

11:00-11:30am PT

2:00-2:30pm PT

3:30-4:00pm PT

Let me know!

On Tue, Jun 28, 2022 at 2:23 PM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

So sorry about the delay in getting back to you! Does your team have availability the week of 7/5? Wednesday July 6th looks the most open on our end. Otherwise we can also look to the week of the 11th.

Thanks,

Prad

From: Italia Martinez <italiamartinez@lyft.com>

Sent: Tuesday, June 28, 2022 2:41 PM

To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>

Subject: Re: Lyft and EPA

Good afternoon,

Hope all is well! Following up with this scheduling request, I can look for more times in the next week for my team. Is there a particular window of days I should focus on?

On Wed, Jun 22, 2022 at 2:31 PM Italia Martinez <italiamartinez@lyft.com> wrote:

Good afternoon,

Thank you for your patience in getting this call coordinated. I have identified the following times for our team:

Monday 6/27: 12:00pm-1:00pm EST

Tuesday 6/28: 12:30-1:30pm EST, 2:30-3:00pm EST

Friday 7/1: 12:30-1:00pm EST, 1:30-2:30pm EST, 4:00pm-5:00pm EST

If these times do not work, please let me know.

Regards,

Italia Martinez

On Thu, Jun 16, 2022 at 7:24 AM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

Hope you're doing well! Do you want to send over some times that work for your team for a staff level meeting the week of 6/27? I can coordinate on the EPA side and let you know which of those times work for us.

Thanks!

Prad

Sent from my iPhone

On Jun 15, 2022, at 7:04 PM, Alannah Hoefler <alannahhoefler@lyft.com> wrote:

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- **July 5**
 - 1pm - 3pm ET

- **July 6**
 - 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET
- **July 8**
 - 1:30pm ET - 6pm ET

Thanks,

Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay.

Ex. 6 Personal Privacy (PP)

I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>

Sent: Thursday, May 12, 2022 2:37 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Alannah Hoefler <alannahhoefler@lyft.com>

Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

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Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP) Lyft Public Policy

Pronouns: She/Her/Hers



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Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP) Lyft Public Policy

Pronouns: She/Her/Hers



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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



Appointment

From: Enobakhare, Rosemary [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1825d7718f944ea7b623adec5a35cbba-Enobakhare,]
Sent: 8/8/2022 9:25:27 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Subject: Accepted: EPA + Lyft: Staff Meeting
Location: Microsoft Teams Meeting
Start: 8/9/2022 8:30:00 PM
End: 8/9/2022 9:00:00 PM
Show Time As: Busy

Message

From: Danielle Aviles Krueger [dak@lyft.com]
Sent: 8/25/2022 2:31:00 PM
To: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]
CC: Emma Rindels [emmarindels@lyft.com]; Paul Augustine [paugustine@lyft.com]
Subject: Thank you, from Lyft
Attachments: Clean Air CA Prop 30 Fact Sheet.pdf; FINAL - LG EV Working Group Nomination Letter.pdf; AEE-Lyft EV working group rec letter.pdf; DOT-DOE-EVWB_LOS__Lyft_EDF.pdf; Lyft EV Working Group Letter 2_17_2022.pdf

Hi Rosemary,

I wanted to thank you and Administrator Regan for making the time to meet with Lyft's CEO, Logan Green, last week. Logan really enjoyed his conversation with the Administrator and looks forward to continuing to work with the EPA to reduce vehicle emissions and improve access to sustainable transportation throughout the country.

I also wanted to follow-up on a few items that were discussed during the call:

1. ***Proposition 30 in California:*** Please see the attached fact sheet regarding Proposition 30. We are happy to answer any questions that you may have about our efforts, in conjunction with a number of other partners, on the state level in California. As Logan mentioned on the call, we are working to reduce vehicle emissions and clean up California's air by making electric vehicles and related infrastructure more accessible.
2. ***The Electric Vehicle Working Group:*** Please see the attached EV Working Group materials for Lyft's CEO, Logan Green, including his formal application letter and two letters of support: one from Advanced Energy Economy and one from the Environmental Defense Fund. Please also see the attached letter from Logan to Secretaries Buttigieg and Granholm regarding the Working Group.
3. ***New EJ Programs in the IRA:*** Logan was especially excited to learn more about the Inflation Reduction Act environmental justice-focused programs that the Administrator mentioned - including the Environmental and Climate Justice Block Grant and the Neighborhood Access and Equity Grant programs. We'd love to learn more about how the EPA is thinking about these programs and ways for Lyft to connect. We would like to support EPA's efforts in this area, so please do keep us posted.

Again, thank you for connecting Logan and Administrator Regan. And thank you for all of your important work at the EPA.

Danielle Aviles Krueger
Head of Federal Policy
202-450-9506





CLEAN AIR CA

Endorsers*

American Lung Association
California Environmental Voters
California State Pipe Trades
Council
CAL FIRE Local 2881
Center for Community Action
and Environmental Justice
Climate Resolve
Coalition for Clean Air
East Yard Communities for
Environmental Justice
Lyft
Natural Resources Defense
Council
Move LA
Public Health Advocates
State Association of Electrical
Workers - IBEW
Union of Concerned Scientists

**Partial list. For full coalition list, visit link
below.*

Clean Cars and Clean Air Act

Climate change is having a devastating impact on California. Every year, our state experiences more record-setting wildfires and droughts that cost lives, destroy property, hurt our economy and damage California's iconic natural beauty.

The air quality in California has become among the worst in the world, posing a hazard to public health and ruining the quality of life in every region of the state. All Californians and their families should be able to work, play and be outside without fearing for their health.

Californians deserve clean air.

To solve this crisis, we need to address the two main sources of air pollution and climate change in California: transportation emissions and wildfires. We need an immediate, sustained investment to 1) prevent wildfires, and 2) accelerate our transition to clean transportation.

Clean Air CA is sponsoring the Clean Cars and Clean Air Act (CCCA Act) for the November 2022 ballot to address these issues. Coalition members include Natural Resources Defense Council, California Environmental Voters, Coalition for Clean Air, California State Association of Electrical Workers (IBEW), CalFire Local 2881, Public Health Advocates, Lyft and many other organizations.

The Act provides funding for:

- Fighting and preventing wildfires.
- Charging infrastructure for electric (EVs) and zero-emission vehicles (ZEVs).
- Subsidies to help consumers and organizations afford clean vehicles.
- Biennial audits by the State Auditor to ensure transparency and accountability.



CLEAN AIR CA

The Act generates roughly \$100 billion over 20 years for these critical programs by taxing those who can most afford it – those with personal income over \$2 million/year.

Program Details

Reduce Catastrophic Wildfires

The CCCA invests nearly \$1 billion annually in the prevention and control of wildfires, including funding to:

- Retain, house, train, and hire more permanent and seasonal state firefighters
- Improve fire suppression and safety infrastructure in fire-prone communities
- Support forest resilience programs, prescribed burns, watershed restoration and management, and vegetation management
- Expand wildfire detection and monitoring systems
- Improve defensible spaces around homes and communities
- Enable home-hardening retrofits focused on low-income communities

Expanding Electric Vehicle Charging Infrastructure

The initiative will expand access to electric vehicle chargers for every Californian, regardless of where they live or work, by:

- Increasing charging stations for EVs in apartments and other multi-family dwellings.
- Increasing charging stations for EVs for single family homes.
- Expanding grants, loans, and incentives for ZEV fast-fueling infrastructure.
- Expanding medium and heavy-duty ZEV fueling infrastructure.
- Upgrading the electric grid.
- Investing 50% of the funding for projects, activities, and to benefit people in low-income and disadvantaged communities, which are disproportionately impacted by air pollution.

Impact: In the first year alone, over 500,000 apartments and houses will be equipped with EV chargers—enough to charge over 50% of EVs deployed to date.



CLEAN AIR CA

Subsidies to Help Consumers and Organizations Afford Clean Vehicles

The initiative will jump-start the statewide transition to clean vehicles for individual consumers and organizations by making light-, medium- and heavy-duty EVs and ZEVs more affordable through rebates, grants, and financial assistance, including:

- Assistance and incentives to help those without access to capital or high credit acquire new and used ZEVs.
- Incentives for zero-emission school buses and transit buses.
- Incentives for government and businesses to buy medium-, heavy-duty, and off-road agricultural and construction ZEVs.
- Supporting clean mobility equity programs.
- Investing 50% of the funding for projects, activities, and to benefit people in low-income and disadvantaged communities, which are disproportionately impacted by air pollution.

Impact: The initiative will be a key component in making ZEVs accessible to some 20 million Californians who could not otherwise afford them, reducing the greenhouse gas emissions of the transportation sector by up to 70% by 2035.

Ad paid for by Clean Air California, a Coalition of Rideshare Companies, Labor, and Environmental Groups.
Committee Major Funding from:
Lyft
California State Association of Electrical Workers
California Environmental Voters
Funding details at www.fppc.ca.gov



185 Berry Street
Suite 5000
San Francisco, CA 94107

July 15, 2022

Rachael Nealer
Designated Federal Officer
Joint Office of Energy and Transportation
U.S. Department of Energy
1000 Independence Avenue SW
Washington, DC 20585

Dear Dr. Nealer:

As the Co-founder and Chief Executive Officer of Lyft, I am writing today to apply for appointment to the Electric Vehicle Working Group (EV Working Group), authorized under section 25006(b) of the Infrastructure Investment and Jobs Act (P.L. 117-58), as a representative from “the for-hire passenger transportation industry.” Lyft has made a rideshare industry leading pledge to reach 100% electric vehicles (EVs) on our platform by 2030. We started Lyft to improve people’s lives with the world’s best transportation, and this includes doing our part to significantly reduce the more than 50,000 annual deaths caused by air pollution as we help migrate the transportation fleet to EVs. My personal experience and passion for sustainability and EVs - in addition to Lyft’s expansive networks of drivers and vehicles across the country and position as the largest bikeshare operator in North America - makes our company uniquely positioned to be an extremely valuable passenger transportation industry member of the EV Working Group.

Lyft is leading the way in our industry by building a transportation network that provides reliable access to zero-emission vehicles and transitioning our ridesharing to EVs. Our efforts have included working with policymakers to incentivize vehicle electrification, publicly supporting EV mandates for our industry, and calling for strengthened vehicle fuel economy and efficiency standards. We continue to engage with automakers and rental car companies on programs that aim to increase affordability and accessibility of EVs for rideshare drivers. We are working with states across the country on the implementation of National Electric Vehicle Infrastructure (NEVI) funding, to ensure that EV charging infrastructure is developed and located in an equitable manner. Finally, Lyft is currently supporting an initiative on the ballot this fall in California that would provide funding to reduce greenhouse gas emissions in the state and accelerate EV adoption.

I am personally committed to leading Lyft’s transition to 100% electrification by 2030 because I believe sustainable rideshare transportation can play a significant role in combating climate change. I met with President Biden, Secretary Buttigieg, EPA Administrator Regan and other climate leaders this spring to discuss how Lyft can work with the federal government to help

democratize EV technology, expand equitable access, educate the American public, and maximize the emissions benefits with a goal toward increasing EV adoption. It is clear to me that the rideshare industry will continue to play a critical role in advancing the priorities of the Biden Administration and Congress through the EV Working Group.

Lyft's commitment to scaling EV adoption extends beyond passenger vehicles and also includes shared micromobility services like electric bikes and electric scooters. Lyft's expertise in managing station-based bikeshare and shared scooter programs will help the EV Working Group to think beyond cars and identify an EV strategy that develops and integrates multimodal solutions - such as co-location of micromobility charging with the broader EV charging network and enabling EV access at or near multi-family housing. In operating the largest fleet of shared electric bikes in the country, we have a strong focus on equitable access in many of the largest and most diverse cities in the United States, including New York City, Washington DC, Chicago, and San Francisco.

I appreciate your consideration of my nomination and I would be honored to represent our industry on the Electric Vehicle Working Group. Millions of people rely on Lyft's fleet of passenger vehicles, bikes, and scooters, which provides our company with a unique and broad perspective on multi-modal electrification strategies. We look forward to working with the Joint Office and other public and private stakeholder members to advance policies to develop, adopt, and integrate EVs into the transportation and energy systems of the United States.

Sincerely,

A handwritten signature in black ink, appearing to read 'Logan Green', with a stylized, cursive script.

Logan Green



**ADVANCED
ENERGY
ECONOMY**

Transforming Policy. Expanding Markets.

July 14, 2022

Rachael Nealer
Designated Federal Officer
Joint Office of Energy and Transportation
U.S. Department of Energy
1000 Independence Avenue SW
Washington, DC 20585

Dear Ms. Nealer:

On behalf of Advanced Energy Economy (AEE), we write to recommend Logan Green, Co-Founder and Chief Executive Officer of Lyft, for appointment to the Electric Vehicle Working Group (EV Working Group) established under section 25006(b) of the Infrastructure Investment and Jobs Act (P.L. 117-58). AEE is a national association of businesses that are making the energy we use secure, clean, and affordable. We work to accelerate the transition to 100% clean energy and electrified transportation in the United States through promoting a variety of advanced energy technologies and services, including electric vehicles (EVs), charging infrastructure, and charging management services. AEE is comprised of more than 100 companies in the U.S. advanced energy industry, including Lyft.

The rideshare industry will have a critical role in the clean energy transition and Lyft is leading the way. Lyft's commitment to reach 100% EVs on the Lyft network by 2030 aligns closely with AEE's mission to accelerate the transition to 100% electrified transportation in the United States. For Lyft, this means transitioning the full suite of vehicles used on the Lyft platform to all-electric or other zero-emission technologies. Lyft has already started to take action in local communities and has launched hundreds of EVs onto the Lyft platform through their Express Drive program in cities across the country, including Seattle, Atlanta, and Denver. Lyft is also part of a coalition to support a California initiative to generate roughly \$100 billion over 20 years to expand access to charging infrastructure for EVs and zero-emission vehicles (ZEVs), help consumers and organizations afford EVs and ZEVs, and fight and prevent wildfires.

Lyft's position as a climate leader in the transportation sector would make Mr. Green a valuable member of the Working Group. His company leads by example and will continue to work to lower costs for and promote the use of EVs in the U.S. transportation system. We appreciate your attention to this matter and urge you to recommend Mr. Green for nomination to the Electric Vehicle Working Group.

Sincerely,
Ryan Gallentine
Policy Director, Electrifying Transportation, Advanced Energy Economy
rgallentine@aee.net



July 15, 2022

VIA ELECTRONIC MAIL

Rachael Nealer
Designated Federal Official for the Working Group
Office of Energy Efficiency and Renewable Energy
U.S. Department of Energy
Mail Stop EE-3B
1000 Independence Avenue, SW
Washington, DC 20585

RE: Electric Vehicle Working Group

Dear Dr. Nealer:

Environmental Defense Fund (EDF) offers its support for Logan Green's nomination to the Electric Vehicle (EV) Working Group. As Co-Founder and Chief Executive Officer of Lyft, Mr. Green will bring important expertise to the working group, specifically meeting the working groups need for representation of "the for-hire passenger transportation industry."

EDF is one of the world's leading environmental organizations with over 3 million members and activists. Transitioning the U.S. vehicle fleet to zero emission vehicles is a top priority for us, given the massive human health and climate change consequences of traditional vehicles. We have partnered with Lyft to advance sustainability at the company, including embedding Climate Corps fellows directly into the operations of Lyft, and setting an ambitious target of 100% EVs on the Lyft platform by 2030.

Lyft has taken proactive action already to increase EVs on its platform, and has an important role to play in the transition to electric vehicles in the U.S. It worked with Colorado lawmakers on policies to make EVs more affordable, which enabled the company to launch 200 Express Drive rental EVs in Denver, one of the largest private fleet EV deployments in the US to date. It supported California's Clean Miles Standard and Incentive Program to regulate the GHG emissions of ridesharing, which will help accelerate the replacement of gas cars to EVs over the next decade. Additionally, data and insights from Lyft's platform can help inform the deployment of charging infrastructure investments.

Lyft, and Logan, specifically, have important experience and insights to help ensure access to EVs for all Americans.

Thank you for your consideration. If you have any questions or require additional information, please do not hesitate to contact us at jmathers@edf.org.

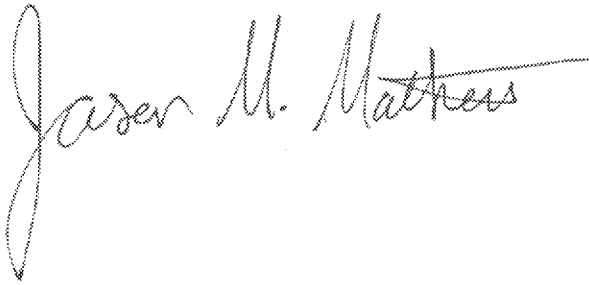
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Suite 850
Boston, MA 02108

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edf.org

New York, NY / Austin, TX / Bentonville, AR / Boston, MA / Boulder, CO / Raleigh, NC
Sacramento, CA / San Francisco, CA / Washington, DC / Beijing, China / La Paz, Mexico
Totally chlorine free 100% post-consumer recycled paper

ED_013372D_00000183-00001

Sincerely,

A handwritten signature in black ink that reads "Jason M. Mathers". The signature is fluid and cursive, with a long horizontal line extending from the end of the name.

Jason Mathers
Senior Director, Vehicles & Freight
Environmental Defense Fund
18 Tremont St
Boston, MA 02108
617 406 1806



February 17, 2022

The Honorable Pete Buttigieg
Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, SE
Washington, D.C. 20590

The Honorable Jennifer Granholm
Secretary
U.S. Department of Energy
1000 Independence Avenue, SW
Washington, D.C. 20585

Dear Secretary Buttigieg and Secretary Granholm,

I am writing to express Lyft's strong interest in joining the Electric Vehicle (EV) Working Group authorized by the Infrastructure Investment and Jobs Act (IIJA). Lyft is building a transportation network that provides easy access to zero-emission vehicles. With over one million different vehicles active on the Lyft platform in 2021, we are committed to leading the ridesharing transition to electric vehicles (EVs). We have pledged to reach 100% EVs on the Lyft network by 2030, through product offerings and support for policies to equitably advance the adoption and use of EVs across the country. Millions of people already rely on our fleet of ebikes and scooters, which provides Lyft with a unique and broader perspective on multi-modal electrification strategies. As you know, the IIJA directs the EV Working Group to include a representative from "the for-hire passenger transportation industry." Lyft's commitment, voice, and experience would enable us to be an extremely valuable member of the EV Working Group and advance policies to develop, adopt, and integrate EVs into the transportation and energy systems of the United States. In addition, myself, our executive team, and our in-house team of experts on sustainability, transportation, and electrification stand ready to lend their expertise to the EV Working Group.

Lyft strongly supports the Biden Administration's commitment and efforts to address the climate crisis, and in particular the President's goal to make zero-emission vehicles half of all new U.S. vehicle sales by 2030. The rideshare industry will have a critical role in reaching this goal, and Lyft is committed to leading the way in our industry. Over the next decade, Lyft's 100% electric vehicle commitment cumulatively means an expected:

- 16 million metric tons of greenhouse gas (GHG) emission reductions;
- \$10 billion in savings for drivers from reduced vehicle operating expenses;
- 22 times the EV adoption rate (in California) as is otherwise predicted; and
- 60 billion electric vehicle miles traveled (eVMT) over the next decade.

Lyft is also committed to the equitable distribution of EVs and EV charging infrastructure. This is critically important for the diverse driver community on the Lyft platform—69% of whom identify as minorities and many of whom live in low income communities—groups that have not historically had access to EV technology. Lyft’s vehicle rental program, Express Drive, has begun to make EVs accessible to low income drivers who have traditionally lacked access to EVs. And we recently submitted [comments](#) to the U.S. Department of Transportation in response to its request for information on EV charging infrastructure programs funded by IIJA.

Lyft is uniquely positioned to help inform and achieve national EV goals. We currently manage one of the largest light-duty EV fleet deployments in the market and are also in talks with OEMs to bring significantly more EVs onto the platform in the next few years. Studies show and our data confirm that, due to high utilization, each rideshare EV can reduce up to 3-4x more emissions per year than a personally owned EV. By electrifying our platform, we are able to introduce EVs to millions of passengers who experience their first EV ride in a Lyft. Every year tens of millions of passengers use Lyft, and our data shows that non-EV owners who have taken a Lyft ride in an EV are 38% more likely to consider buying an EV (versus riders who hadn’t taken a ride in an EV). Just as important, electrifying rideshare vehicles will create economies of scale that will also help increase utilization of public charging infrastructure, enabling a broader deployment of charging infrastructure into currently underserved communities.

Furthermore, our company is advancing policies that support electrification across the country. We support strong EV mandates in states like California, Washington and Oregon, as well as enhanced tax credits including those proposed in the Build Back Better Act. Lyft is also part of a coalition of labor, environmental, and business groups in California supporting the Clean Air California ballot initiative, which would accelerate the transition to electric vehicles in the state.

Finally, Lyft’s commitment to scaling EV adoption extends beyond passenger vehicles and also includes shared micromobility services like electric bikes and electric scooters. As the largest bikeshare operator in North America, Lyft operates electric bikes in 9 markets that provided over 5.1 million rides in 2020 and riders used them to travel almost 12 million miles. 2021 marked a year of record ridership for the Lyft-operated Citi Bike program, with nearly 28 million rides taken for over 53 million miles across New York City on both electric and pedal bicycles. Based on rides, Citi Bike would be ranked as the 25th largest transit system in the U.S. We are

also a hardware leader; our new electric bike is being rolled out into our bikeshare systems, and was named one of TIME's 100 best inventions of 2021. Especially for trips in dense urban areas, shared micromobility services should be considered part of the EV landscape. Our expertise in managing bikeshare and shared scooter programs will help the EV Working Group to think beyond cars and identify an EV strategy that combines multimodal solutions - such as co-location of micromobility charging with the broader EV charging network.

Since the start of the Administration, Lyft has been deeply engaged in advancing policies to increase the deployment of EVs. We have met with officials from the Department of Transportation, the Department of Energy, Environmental Protection Agency, and the White House about Lyft's commitments and the important role that rideshare plays in increasing EV adoption. We would very much like to continue working together on this issue as a member of the EV Working Group.

Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'Logan Green', with a stylized, cursive script.

Logan Green
CEO

Message

From: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Sent: 6/23/2022 5:14:11 PM
To: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]
CC: Diaz, Catherine [Diaz.Catherine@epa.gov]; Campbell, Ann [Campbell.Ann@epa.gov]; Hooper, Daniel [hooper.daniel@epa.gov]
Subject: RE: Lyft and EPA

Hi All,

Eunjung, Catie, and I will coordinate on finding a time that works for the week of July 11th. I figured this can wait until then to hopefully keep things a bit lighter the week of July 4th 🙏

Thanks,
Prad

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Wednesday, June 22, 2022 4:00 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Cc: Diaz, Catherine <Diaz.Catherine@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>; Hooper, Daniel <hooper.daniel@epa.gov>
Subject: RE: Lyft and EPA

That would be better for me, too. I'm still trying to nail down my travel for next week but I definitely will be working remotely at least a couple of days next week.

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Sent: Wednesday, June 22, 2022 3:57 PM
To: Kim, Eunjung <Kim.Eun@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Cc: Diaz, Catherine <Diaz.Catherine@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>; Hooper, Daniel <hooper.daniel@epa.gov>
Subject: RE: Lyft and EPA

If this is next week I won't be able to join. Can we try to push this to the week of July 4th?

From: Kim, Eunjung <Kim.Eun@epa.gov>
Sent: Wednesday, June 22, 2022 3:44 PM
To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: Diaz, Catherine <Diaz.Catherine@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>; Hooper, Daniel <hooper.daniel@epa.gov>
Subject: RE: Lyft and EPA

EPA Only and adding in OAR

Here are the times that work:

Monday 12-12:30pm ET

Tuesday 12:30-1:30pm ET, 2:30 – 3pm ET

Friday 4-5pm ET

Attendees:

Ale Nunez, Karl Simon, Susan Burke, Meredith Cleveland, Britney McCoy, Michael Olechiw, and Robin Moran

Eunjung Kim (*she/her*)

Special Advisor

Office of Air and Radiation

Environmental Protection Agency

(202) 815-7252

From: Italia Martinez <italiamartinez@lyft.com>

Sent: Wednesday, June 22, 2022 3:31 PM

To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>

Subject: Re: Lyft and EPA

Good afternoon,

Thank you for your patience in getting this call coordinated. I have identified the following times for our team:

Monday 6/27: 12:00pm-1:00pm EST

Tuesday 6/28: 12:30-1:30pm EST, 2:30-3:00pm EST

Friday 7/1: 12:30-1:00pm EST, 1:30-2:30pm EST, 4:00pm-5:00pm EST

If these times do not work, please let me know.

Regards,

Italia Martinez

On Thu, Jun 16, 2022 at 7:24 AM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

Hope you're doing well! Do you want to send over some times that work for your team for a staff level meeting the week of 6/27? I can coordinate on the EPA side and let you know which of those times work for us.

Thanks!

Prad

Sent from my iPhone

On Jun 15, 2022, at 7:04 PM, Alannah Hoefler <alannahhoefler@lyft.com> wrote:

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- July 5
 - 1pm - 3pm ET
- July 6

- 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET
- **July 8**
 - 1:30pm ET - 6pm ET

Thanks,
Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay. Ex. 6 Personal Privacy (PP)

Ex. 6 PP/Ex. 7C I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>
Sent: Thursday, May 12, 2022 2:37 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Alannah Hoefler <alannahhoefler@lyft.com>
Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

--

Heather Foster

Head of National Policy Engagement

Ex. 6 Personal Privacy (PP)

 Lyft Public Policy

Pronouns: She/Her/Hers



--

Heather Foster
Head of National Policy Engagement

Ex. 6 Personal Privacy (PP)

 Lyft Public Policy

Pronouns: She/Her/Hers



--

Alannah Hoefler

Executive Business Partner - Public Policy
Pronouns: she/her

Ex. 6 Personal Privacy (PP)



Message

From: Meza, Michelle [Meza.Michelle@epa.gov]
Sent: 6/29/2022 8:11:55 PM
To: Cortez Russell, Loni [Russell.Loni@epa.gov]; Morgan, Ashley [Morgan.Ashley.M@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]
Subject: RE: Lyft and EPA

Good afternoon –

Due to time zone differences, I wanted to flag for this team that we have slightly adjusted the virtual meeting between Administrator Regan and Lyft CEO Logan Green on Friday, August 5th.

The call will be at 3:30 pm EST that day (instead of 1:00 pm EST).

Thanks!
Michelle

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Meza, Michelle
Sent: Thursday, June 23, 2022 12:59 PM
To: Cortez Russell, Loni <Russell.Loni@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Lyft and EPA

(Both added!)

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Cortez Russell, Loni <Russell.Loni@epa.gov>
Sent: Thursday, June 23, 2022 12:57 PM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Lyft and EPA

Please add Rosemary and Pradnya to the meeting invitation. Thanks all

Loni Cortez Russell
Office of Public Engagement and Environmental Education
Cell: 202-819-3990 | she/her

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Thursday, June 23, 2022 12:47 PM
To: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Lyft and EPA

Hi team,

We have scheduled the virtual meeting between Administrator Regan and Lyft CEO, Logan Green, for Friday, August 5th at 1:00 pm.

Could you please let us know if there are any EPA participants to add to the invite?

Team OPEEE, please have materials to Ashley by Wednesday, August 3rd at 3:00 PM.

Thanks!
Michelle

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Meza, Michelle
Sent: Thursday, June 23, 2022 12:40 PM
To: Alannah Hoefler <alannahhoefler@lyft.com>
Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Lyft and EPA

Thank you, Alannah!

Just shared a calendar invite along with the Teams link to you and Sean for the virtual meeting on Friday, August 5th.

In the meantime, if you may have any questions, please let us know.

Best,
Michelle

Michelle A. Meza
Scheduler
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>
Sent: Thursday, June 23, 2022 11:19 AM
To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

Great, thank you so much. If you could share the calendar invite with the Microsoft Teams link to me and my colleague, Sean Berry sberry@lyft.com, that would be great.

Thanks,
Alannah

On Thu, Jun 23, 2022 at 9:40 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Hi Alannah,

Hope the day starts well, and thanks for sharing these dates!

Friday, August 5th at 1:00 pm works well on our end. We are happy to share a calendar invite with a Teams link for this virtual meeting, if this time always works on your end.

Thanks!

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 22, 2022 1:09 PM

To: Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra

<Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: Re: Lyft and EPA

Hi Michelle,

I hope you are doing well. Could any of the below dates work for a virtual meeting for Administrator Regan and Logan Green?

- **July 21**
 - 1:00 PM - 5:30 PM PT
- **July 22**
 - 10:30 AM - 5:00 PM PT
- **Aug. 5**
 - 12:30 PM to 5:00 PM PT

Thanks,
Alannah

On Wed, Jun 22, 2022 at 8:00 AM Meza, Michelle <Meza.Michelle@epa.gov> wrote:

Thanks, Ashley.

Hi Alannah,

Great to be connected with you. I look forward to coordinating with you the scheduling of this meeting.

Best,

Michelle

Michelle A. Meza

Scheduler

U.S. Environmental Protection Agency

Cell: (202) 209-4014

From: Morgan, Ashley <Morgan.Ashley.M@epa.gov>

Sent: Friday, June 17, 2022 11:07 AM

To: Alannah Hoefler <alannahhoefler@lyft.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>; Lance, Kathleen <Lance.Kathleen@epa.gov>

Subject: RE: Lyft and EPA

Hi Alannah –

Thank you so much for reaching out with this request. Unfortunately, Administrator Regan is unavailable the week of July 4th for a meeting. Could you please share availability for the week of July 18th for an in-person or virtual meeting? @Meza, Michelle from our team can confirm a window that would for the Administrator's schedule.

Thanks!

Ashley

Ashley M. Morgan

Deputy Director of Scheduling and Advance

U.S. Environmental Protection Agency

Cell: (202) 909-9983

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Thursday, June 16, 2022 10:04 PM

To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Heather Foster <heatherfoster@lyft.com>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

Great, thank you. I will look out for Ashley's email to find a time.

Thanks,

Alannah

On Thu, Jun 16, 2022 at 2:22 PM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Alannah,

Looping you in with Ashley Morgan from the Administrator's scheduling team. She will let you know which time works best for the Administrator's calendar.

Thanks,

Rosemary

From: Alannah Hoefler <alannahhoefler@lyft.com>

Sent: Wednesday, June 15, 2022 7:04 PM

To: Heather Foster <heatherfoster@lyft.com>

Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Italia Martinez <italiamartinez@lyft.com>

Subject: Re: Lyft and EPA

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- July 5

- 1pm - 3pm ET
- **July 6**
 - 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET
- **July 8**
 - 1:30pm ET - 6pm ET

Thanks,

Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay [REDACTED] Ex. 6 Personal Privacy (PP) I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>
Sent: Thursday, May 12, 2022 2:37 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>; Alannah Hoefler <alannahhoefler@lyft.com>
Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV

charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

--

Heather Foster

Head of National Policy Engagement

Ex. & Personal Privacy (PP) Lyft Public Policy

Pronouns: She/Her/Hers

Error! Filename not specified.

Error! Filename not specified.

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Heather Foster

Head of National Policy Engagement

Ex. & Personal Privacy (PP) Lyft Public Policy

Pronouns: She/Her/Hers

Error! Filename not specified.

Error! Filename not specified.

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

Error! Filename not specified.

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

Error! Filename not specified.

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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



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--

Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)



Appointment

From: scheduling [scheduling@epa.gov]
Sent: 7/20/2022 6:03:43 PM
To: alannahhoefer@lyft.com; sberry@lyft.com; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]

Subject: Canceled: Video-call: Logan Green, CEO Lyft
Location: Microsoft Teams meeting

Start: 8/5/2022 7:30:00 PM
End: 8/5/2022 8:00:00 PM
Show Time As: Free

Importance: High

Required Attendees: alannahhoefer@lyft.com; sberry@lyft.com; Enobakhare, Rosemary; Bhandari, Pradnya

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Join with a video conferencing device

sip:teams@video.epa.gov

Video Conference ID: [Ex. 6 Personal Privacy \(PP\)](#)

[Alternate VTC instructions](#)

Or call in (audio only)

[Ex. 6 Personal Privacy \(PP\)](#) United States, Seattle

Phone Conference ID: [Ex. 6 Personal Privacy \(PP\)](#)

[Find a local number](#) | [Reset PIN](#)

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Message

From: Italia Martinez [italiamartinez@lyft.com]
Sent: 7/28/2022 3:10:22 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
CC: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]
Subject: Re: Lyft and EPA

Hello,

I hope you are all doing well!

As this was pushed back, I wanted to circle back about the staff level meeting we would like to schedule prior to the main call on August 19th. Can we look for available time the week prior?

On Wed, Jun 29, 2022 at 3:54 PM Italia Martinez <italiamartinez@lyft.com> wrote:
No worries at all!

We have 4pm EST available Monday July 11th, 1:30pm EST July 12th, and 12:30pm EST July 15th.

On Wed, Jun 29, 2022 at 3:23 PM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

I should have guessed that we'd have some people out since it's the week of July 4th, can we look at times the week of July 11th? Sorry for all the back and forth on this!

Thanks,

Prad

From: Italia Martinez <italiamartinez@lyft.com>
Sent: Tuesday, June 28, 2022 3:54 PM
To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>
Subject: Re: Lyft and EPA

Thank you!

On our end Wednesday is tight. Friday the 8th is the most open so if any of the following could work, that would be great:

7/8 Friday

11:00-11:30am PT

2:00-2:30pm PT

3:30-4:00pm PT

Let me know!

On Tue, Jun 28, 2022 at 2:23 PM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

So sorry about the delay in getting back to you! Does your team have availability the week of 7/5? Wednesday July 6th looks the most open on our end. Otherwise we can also look to the week of the 11th.

Thanks,

Prad

From: Italia Martinez <italiamartinez@lyft.com>

Sent: Tuesday, June 28, 2022 2:41 PM

To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

Cc: Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>

Subject: Re: Lyft and EPA

Good afternoon,

Hope all is well! Following up with this scheduling request, I can look for more times in the next week for my team. Is there a particular window of days I should focus on?

On Wed, Jun 22, 2022 at 2:31 PM Italia Martinez <italiamartinez@lyft.com> wrote:

Good afternoon,

Thank you for your patience in getting this call coordinated. I have identified the following times for our team:

Monday 6/27: 12:00pm-1:00pm EST

Tuesday 6/28: 12:30-1:30pm EST, 2:30-3:00pm EST

Friday 7/1: 12:30-1:00pm EST, 1:30-2:30pm EST, 4:00pm-5:00pm EST

If these times do not work, please let me know.

Regards,

Italia Martinez

On Thu, Jun 16, 2022 at 7:24 AM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

Hope you're doing well! Do you want to send over some times that work for your team for a staff level meeting the week of 6/27? I can coordinate on the EPA side and let you know which of those times work for us.

Thanks!

Prad

Sent from my iPhone

On Jun 15, 2022, at 7:04 PM, Alannah Hoefler <alannahhoefler@lyft.com> wrote:

Hi Rosemary,

I hope you are doing well. Could Administrator Regan meet with our CEO, Logan Green, at any of the times below?

- **July 5**
 - 1pm - 3pm ET
- **July 6**
 - 1pm - 6pm ET
- **July 7**
 - 3pm ET
 - 3:30pm ET
 - 4pm ET
- **July 8**
 - 1:30pm ET - 6pm ET

Thanks,

Alannah

On Mon, Jun 13, 2022 at 3:17 PM Heather Foster <heatherfoster@lyft.com> wrote:

Hi Rosemary,

My apologies for the delay. Ex. 6 Personal Privacy (PP)
Ex. 6 Personal Privacy (PP) I would love to meet with your team the week of June 27th, I've copied Italia who can help share times this week that work best for the team.

Our CEO would also like to meet with Administrator Regan in July and Alannah on our team will share his availability later this week.

Thanks for your patience and we look forward to connecting very soon.

My Best,

Heather Foster

On Wed, Jun 1, 2022 at 10:41 AM Enobakhare, Rosemary
<Enobakhare.Rosemary@epa.gov> wrote:

Hi Heather,

So sorry for the delay here. The Administrator really enjoyed speaking with your CEO and is actually looking to follow up with him in the coming weeks. Can you help me get this scheduled?

I would welcome the opportunity to meet with your team to discuss vehicle standards and ev charging. I'm looping in Pradnya Bhandari from my team to coordinate for EPA.

We will definitely keep you all updated on upcoming light duty vehicle meetings and events.

Looking forward to staying connected!

Rosemary

Rosemary Enobakhare

Associate Administrator
Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
1200 Pennsylvania Ave., N.W.
Washington, DC 20460
Cell: 202.573.4614

From: Heather Foster <heatherfoster@lyft.com>
Sent: Thursday, May 12, 2022 2:37 PM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Cc: David Bonelli <dbonelli@lyft.com>; Emma Rindels <emmarindels@lyft.com>;
Alannah Hoefler <alannahhoefler@lyft.com>
Subject: Lyft and EPA

Hi Rosemary,

Hope you are doing well! Our CEO Logan Green really enjoyed his conversation with Administrator Regan and my team here in DC would love to connect with you directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country.

I am copying David Bonelli who leads our federal affairs and Emma Rindels who manages our federal sustainability portfolio. Alannah can help with scheduling a meeting in the next few weeks based on your availability.

I look forward to hearing from you and please let us know if you have any upcoming briefings or events.

Best,

Heather Foster

--

Heather Foster

Head of National Policy Engagement

Ex. 5 Personal Privacy (PP) | Lyft Public Policy

Pronouns: She/Her/Hers



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Heather Foster

Head of National Policy Engagement

Ex. 5 Personal Privacy (PP) Lyft Public Policy

Pronouns: She/Her/Hers



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Alannah Hoefler

Executive Business Partner - Public Policy

Pronouns: she/her

Ex. 6 Personal Privacy (PP)

Message

From: Italia Martinez [italiamartinez@lyft.com]
Sent: 8/2/2022 6:30:41 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]
CC: Meza, Michelle [Meza.Michelle@epa.gov]; Alannah Hoefler [alannahhoefler@lyft.com]; Emma Rindels [emmarindels@lyft.com]
Subject: Lyft and EPA: Staff Meeting

Hello!

This is a follow up to my email sent last week. I'm starting a new email chain since the other one has gotten so long.

Now that the new meeting date with Logan has been set for 8/19, I wanted to circle back to the staff-level call.

I'm happy to provide some options for my team, if you could give me a range of when would work best for you.

Thank you,

Italia Martinez
Executive Business Partner, Public Policy
972-370-4868
Pronouns she/her/hers



Message

From: Italia Martinez [italiamartinez@lyft.com]
Sent: 8/8/2022 8:44:20 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
CC: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]
Subject: Re: Lyft and EPA: Staff Meeting

Wonderful, thank you!

I appreciate your help in getting this scheduled, I know it's been a lot of moving parts.

On Mon, Aug 8, 2022 at 3:40 PM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Apologies Italia! I just sent the meeting – please forward to your colleagues on the Lyft side or you can send me their emails and I'll add them.

From: Italia Martinez <italiamartinez@lyft.com>
Sent: Monday, August 8, 2022 4:35 PM
To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: Re: Lyft and EPA: Staff Meeting

Hello,

Hope all is well. Circling back to this to see if the time suggested works or if now I should look at times later this week.

Thank you!

On Thu, Aug 4, 2022 at 10:45 AM Italia Martinez <italiamartinez@lyft.com> wrote:

Hello!

8/9 works best for our team I think. They would like to have this meeting as much in advance as possible.

Will you be sending the meeting request? I can send it if you give me the emails of the people on your team that need to be included.

On Thu, Aug 4, 2022 at 8:45 AM Bhandari, Pradnya <Bhandari.Pradnya@epa.gov> wrote:

Hi Italia,

Do any of the below times work for your team?

August 9: 4:30- 5pm ET

August 11: 2:30-3pm ET

August 16: 12-2:30pm ET

Thanks,

Prad

From: Italia Martinez <italiamartinez@lyft.com>

Sent: Tuesday, August 2, 2022 2:31 PM

To: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>

Cc: Meza, Michelle <Meza.Michelle@epa.gov>; Alannah Hoefler <alannahhoefler@lyft.com>; Emma Rindels <emmarindels@lyft.com>

Subject: Lyft and EPA: Staff Meeting

Hello!

This is a follow up to my email sent last week. I'm starting a new email chain since the other one has gotten so long.

Now that the new meeting date with Logan has been set for 8/19, I wanted to circle back to the staff-level call.

I'm happy to provide some options for my team, if you could give me a range of when would work best for you.

Thank you,

Italia Martinez

Executive Business Partner, Public Policy

972-370-4868

Pronouns she/her/hers



Appointment

From: scheduling [scheduling@epa.gov]
Sent: 8/8/2022 4:32:13 PM
To: logan@lyft.com; Heather Foster [heatherfoster@lyft.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
CC: alannahhoefer@lyft.com

Subject: Video-call: Logan Green, CEO Lyft
Location: Microsoft Teams Meeting

Start: 8/19/2022 4:30:00 PM
End: 8/19/2022 5:00:00 PM
Show Time As: Tentative

Required Attendees: logan@lyft.com; Heather Foster; Enobakhare, Rosemary; Bhandari, Pradnya
Optional Attendees: alannahhoefer@lyft.com

Planned participants:

- Administrator Regan
- Logan Green, Lyft
- Heather Foster, Lyft
- Rosemary Enobakhare
- Pradnya Bhandari

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Join with a video conferencing device

sip:teams@video.epa.gov

Video Conference ID: Ex. 6 Personal Privacy (PP)

[Alternate VTC instructions](#)

Or call in (audio only)

Ex. 6 Personal Privacy (PP) United States, Seattle

Phone Conference ID: Ex. 6 Personal Privacy (PP)

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Appointment

From: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Sent: 8/8/2022 8:40:16 PM
To: Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]; Simon, Karl [Simon.Karl@epa.gov]; Charmley, William [charmley.william@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Sargeant, Kathryn [sargeant.kathryn@epa.gov]; Mroz, Jessica [mroz.jessica@epa.gov]; Italia Martinez [italiamartinez@lyft.com]
Subject: EPA + Lyft: Staff Meeting
Location: Microsoft Teams Meeting
Start: 8/9/2022 8:30:00 PM
End: 8/9/2022 9:00:00 PM
Show Time As: Tentative

Required Attendees: Cortez Russell, Loni; Diaz, Catherine; Enobakhare, Rosemary; Kim, Eunjung; Simon, Karl; Charmley, William; Nunez, Alejandra; Sargeant, Kathryn; Mroz, Jessica; Italia Martinez

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Meeting ID: Ex. 6 Personal Privacy (PP)

Passcode: Ex. 6 Personal Privacy (PP)

[Download Teams](#) | [Join on the web](#)

Join with a video conferencing device

<sip:teams@video.epa.gov>

Video Conference ID: Ex. 6 Personal Privacy (PP)

[Alternate VTC instructions](#)

Or call in (audio only)

+1 984-444-7480, Ex. 6 Personal Privacy (PP) United States, Raleigh

Phone Conference ID: Ex. 6 Personal Privacy (PP)

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Message

From: Smith, Grace Y. [Smith.Grace.Y@epa.gov]
Sent: 8/17/2022 6:34:35 PM
To: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]
Subject: RE: MATERIALS: ALA/Clean Air Coalition & Lyft
Attachments: 2022_08_19_ALA & Clean Air Coalition Memo.docx; 2022_08_19_ALA & Clean Air Coalition TPs.docx; 2022_08_19_Lyft Memo.docx

Updated the ALA memo to include one more bio. I think the memos are due at 3pm ET today (8/17), so just wanted to gently bump the below for your review (although I know today is really hectic!). Thanks!

Thanks,
Grace Smith | she.her
Manager of Partnerships and Special Projects
Environmental Protection Agency
[email] smith.grace.y@epa.gov
[phone] (771) 200-8393



From: Smith, Grace Y.
Sent: Wednesday, August 17, 2022 11:03 AM
To: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>
Subject: MATERIALS: ALA/Clean Air Coalition & Lyft

Hi Rosemary and Loni!

Happy Wednesday ☺ Sending along, as requested, draft of the memos for ALA/Clean Air Coalition and Lyft along with a draft of ALA TPs (though I think Desiree is working on more formal remarks). Still learning the protocol here – do you make edits and once approved, do I send to Kathleen Lance? Is the deadline COB today? Hope this is what you were looking for – tried to follow the format outlined in the templates. I don't have too many details for Lyft, so a couple of places are marked FILL IN – still tracking down answers for these. Let me know what you think!

Thanks,
Grace Smith | she.her
Manager of Partnerships and Special Projects
Environmental Protection Agency
[email] smith.grace.y@epa.gov
[phone] (771) 200-8393





Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

APPROVED BY: [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

CALL SHEET

Tuesday, August 16, 2022

MEMORANDUM FOR THE ADMINISTRATOR

FROM: Rosemary Enobakhare, OPEEE, 202-573-4614, [HYPERLINK "mailto:enobakhare.rosemary@epa.gov"]

CC: Loni Cortez Russell, OPEEE

CONTACT: FILL IN

EVENT DATE: Friday, August 19, 2022

TIME: FILL IN

SUBJECT: LYFT

STAFFING: Rosemary Enobakhare, OPEEE, 202-573-4614

PURPOSE OF CALL AND LAST INTERACTION

YOU connect directly about the work Lyft has been doing to advocate for electric vehicle (EV) charging and support strong vehicle standards across the country.

KEY POINTS SECTION

- Lyft made a commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program.
- Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals.

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

BACKGROUND

OAR and OTAQ staff met with Lyft staff on Tuesday, August 9th. In this meeting, Lyft reiterated their commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program. Lyft has been working with state governments and supporting electrification infrastructure development via government funding. Specifically, they are engaging with DOT and DOE on the implementation of the \$7.5 billion for EV charging infrastructure under BIL.

Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals. Lyft filed an amicus brief supporting the Obama clean car standards in the challenge to the previous administration's SAFE 2 rule, citing the importance of electrifying the American fleet in fighting climate change.

BIOGRAPHY OF LOGAN GREEN



Logan Green, Chief Executive Officer, Co-Founder, and Director

Logan Green is a co-founder of Lyft and has served as our Chief Executive Officer and as a member of our board of directors since our founding. Prior to co-founding Lyft, Logan created the first car-share program at the University of California, Santa Barbara and served on the Board of the Santa Barbara Metropolitan Transit District. Logan currently serves as a member of the board of directors of eBay Inc., an online marketplace and payments company. He holds a B.A. in Business Economics from the University of California, Santa Barbara. Logan is married to Eva Green.

Last Interaction (if applicable)

FILL IN

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED_013372D_00000302-00002

Message

From: Smith, Grace Y. [Smith.Grace.Y@epa.gov]
Sent: 8/17/2022 3:03:00 PM
To: Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]
Subject: MATERIALS: ALA/Clean Air Coalition & Lyft
Attachments: 2022_08_19_ALA & Clean Air Coalition Memo.docx; 2022_08_19_ALA & Clean Air Coalition TPs.docx;
2022_08_19_Lyft Memo.docx

Hi Rosemary and Loni!

Happy Wednesday ☺ Sending along, as requested, draft of the memos for ALA/Clean Air Coalition and Lyft along with a draft of ALA TPs (though I think Desiree is working on more formal remarks). Still learning the protocol here – do you make edits and once approved, do I send to Kathleen Lance? Is the deadline COB today? Hope this is what you were looking for – tried to follow the format outlined in the templates. I don't have too many details for Lyft, so a couple of places are marked FILL IN – still tracking down answers for these. Let me know what you think!

Thanks,
Grace Smith | she.her
Manager of Partnerships and Special Projects
Environmental Protection Agency
[email] smith.grace.y@epa.gov
[phone] (771) 200-8393





Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

APPROVED BY: [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

CALL SHEET

Tuesday, August 16, 2022

MEMORANDUM FOR THE ADMINISTRATOR

FROM: Rosemary Enobakhare, OPEEE, 202-573-4614, [HYPERLINK "mailto:enobakhare.rosemary@epa.gov"]

CC: Loni Cortez Russell, OPEEE

CONTACT: FILL IN

EVENT DATE: Friday, August 19, 2022

TIME: FILL IN

SUBJECT: LYFT

STAFFING: Rosemary Enobakhare, OPEEE, 202-573-4614

PURPOSE OF CALL AND LAST INTERACTION

YOU connect directly about the work Lyft has been doing to advocate for electric vehicle (EV) charging and support strong vehicle standards across the country.

KEY POINTS SECTION

- Lyft made a commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program.
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[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



Call Memo – Meeting with Lyft CEO Logan Green

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

BACKGROUND

OAR and OTAQ staff met with Lyft staff on Tuesday, August 9th. In this meeting, Lyft reiterated their commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program. Lyft has been working with state governments and supporting electrification infrastructure development via government funding. Specifically, they are engaging with DOT and DOE on the implementation of the \$7.5 billion for EV charging infrastructure under BIL.

Lyft supports more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals. Lyft filed an amicus brief supporting the Obama clean car standards in the challenge to the previous administration's SAFE 2 rule, citing the importance of electrifying the American fleet in fighting climate change.

BIOGRAPHY OF LOGAN GREEN



Logan Green, Chief Executive Officer, Co-Founder, and Director

Logan Green is a co-founder of Lyft and has served as our Chief Executive Officer and as a member of our board of directors since our founding. Prior to co-founding Lyft, Logan created the first car-share program at the University of California, Santa Barbara and served on the Board of the Santa Barbara Metropolitan Transit District. Logan currently serves as a member of the board of directors of eBay Inc., an online marketplace and payments company. He holds a B.A. in Business Economics from the University of California, Santa Barbara. Logan is married to Eva Green.

Last Interaction (if applicable)

FILL IN

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED_013372D_00000306-00002

Appointment

From: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Sent: 8/8/2022 8:40:18 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]; Simon, Karl [Simon.Karl@epa.gov]; Charmley, William [charmley.william@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Sargeant, Kathryn [sargeant.kathryn@epa.gov]; Mroz, Jessica [mroz.jessica@epa.gov]; Italia Martinez [italiamartinez@lyft.com]; dak@lyft.com; paugustine@lyft.com; heatherfoster@lyft.com; emmarindels@lyft.com
CC: Smith, Grace Y. [Smith.Grace.Y@epa.gov]

Subject: EPA + Lyft: Staff Meeting
Location: Microsoft Teams Meeting

Start: 8/9/2022 8:30:00 PM
End: 8/9/2022 9:00:00 PM
Show Time As: Busy

Required Attendees: Bhandari, Pradnya; Cortez Russell, Loni; Diaz, Catherine; Enobakhare, Rosemary; Kim, Eunjung; Simon, Karl; Charmley, William; Nunez, Alejandra; Sargeant, Kathryn; Mroz, Jessica; Italia Martinez; dak@lyft.com; paugustine@lyft.com; heatherfoster@lyft.com; emmarindels@lyft.com
Optional Attendees: Smith, Grace Y.

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Meeting ID: Ex. 6 Personal Privacy (PP)

Passcode: Ex. 6 Personal Privacy (PP)

[Download Teams](#) | [Join on the web](#)

Join with a video conferencing device

sip:teams@video.epa.gov

Video Conference ID: Ex. 6 Personal Privacy (PP)

[Alternate VTC instructions](#)

Or call in (audio only)

+1 984-444-7480, Ex. 6 Personal Privacy (PP) # United States, Raleigh

Phone Conference ID: Ex. 6 Personal Privacy (PP)

[Find a local number](#) | [Reset PIN](#)

For all EPA meetings, there is no expectation of privacy regarding any communications. Participation in a recorded meeting will be deemed as consent to be recorded. Information on EPA systems is the property of the Agency and may become official records.

Appointment

From: scheduling [scheduling@epa.gov]
Sent: 7/20/2022 8:46:13 PM
To: scheduling [scheduling@epa.gov]; logan@lyft.com; Heather Foster [heatherfoster@lyft.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; dak@lyft.com; emmarindels@lyft.com; paugustine@lyft.com
CC: alannahhoefer@lyft.com; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Subject: Video-call: Logan Green, CEO Lyft
Location: Microsoft Teams Meeting
Start: 8/19/2022 4:30:00 PM
End: 8/19/2022 5:00:00 PM
Show Time As: Busy

Required Attendees: logan@lyft.com; Heather Foster; Enobakhare, Rosemary; dak@lyft.com; emmarindels@lyft.com; paugustine@lyft.com
Optional Attendees: alannahhoefer@lyft.com; Bhandari, Pradnya

Planned participants:

- Administrator Regan
- Logan Green, Lyft
- Heather Foster, Lyft
- Rosemary Enobakhare
- Pradnya Bhandari

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Join with a video conferencing device

sip:teams@video.epa.gov

Video Conference ID: [Ex. 6 Personal Privacy \(PP\)](#)

[Alternate VTC instructions](#)

Or call in (audio only)

+1 206-800-4483, [Ex. 6 Personal Privacy \(PP\)](#) United States, Seattle

Phone Conference ID: [Ex. 6 Personal Privacy \(PP\)](#)

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For all EPA meetings, there is no expectation of privacy regarding any communications. Participation in a recorded meeting will be deemed as consent to be recorded. Information on EPA systems is the property of the Agency and may become official records.

[Learn More](#) | [Meeting options](#)

Appointment

From: Lance, Kathleen [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=77D5FB0F86E0487FB806EC7D3E259AD0-LANCE, KATH]
on behalf of Regan, Michael [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8C5EE40F1FE84F5A96C036AAE9EFBD4F-REGAN, MICH]
Sent: 9/20/2022 2:59:35 PM
To: Regan, Michael [Regan.Michael@epa.gov]

Subject: Meeting with Logan Green, Lyft
Location: EPA Headquarters

Start: 8/19/2022 4:30:00 PM
End: 8/19/2022 5:00:00 PM
Show Time As: Busy

Appointment

From: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Sent: 8/9/2022 7:40:10 PM
To: Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]; Simon, Karl [Simon.Karl@epa.gov]; Charmley, William [charmley.william@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Sargeant, Kathryn [sargeant.kathryn@epa.gov]; Mroz, Jessica [mroz.jessica@epa.gov]; Italia Martinez [italiamartinez@lyft.com]; dak@lyft.com; paugustine@lyft.com; heatherfoster@lyft.com; emmarindels@lyft.com
CC: Smith, Grace Y. [Smith.Grace.Y@epa.gov]
Subject: EPA + Lyft: Staff Meeting
Location: Microsoft Teams Meeting
Start: 8/9/2022 8:30:00 PM
End: 8/9/2022 9:00:00 PM
Show Time As: Busy

Required Attendees: Bhandari, Pradnya; Cortez Russell, Loni; Diaz, Catherine; Enobakhare, Rosemary; Kim, Eunjung; Simon, Karl; Charmley, William; Nunez, Alejandra; Sargeant, Kathryn; Mroz, Jessica; Italia Martinez; dak@lyft.com; paugustine@lyft.com; heatherfoster@lyft.com; emmarindels@lyft.com
Optional Attendees: Smith, Grace Y.

-----Original Appointment-----

From: Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>
Sent: Monday, August 8, 2022 4:40 PM
To: Bhandari, Pradnya; Bhandari, Pradnya; Cortez Russell, Loni; Diaz, Catherine; Enobakhare, Rosemary; Kim, Eunjung; Simon, Karl; Charmley, William; Nunez, Alejandra; Sargeant, Kathryn; Mroz, Jessica; Italia Martinez; dak@lyft.com; paugustine@lyft.com; heatherfoster@lyft.com; emmarindels@lyft.com
Subject: EPA + Lyft: Staff Meeting
When: Tuesday, August 9, 2022 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Meeting ID: Ex. 6 Personal Privacy (PP)

Passcode: Ex. 6 Personal Privacy (PP)

[Download Teams](#) | [Join on the web](#)

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<sip:teams@video.epa.gov>

Video Conference ID: Ex. 6 Personal Privacy (PP)

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Phone Conference ID: Ex. 6 Personal Privacy (PP)

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[Learn More](#) | [Meeting options](#)

Message

From: Cortez Russell, Loni [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F5244A6683F04A02A303FE7D81F29280-RUSSELL, LO]
Sent: 8/15/2022 7:00:29 PM
To: Smith, Grace Y. [Smith.Grace.Y@epa.gov]
Subject: Templates
Attachments: 2021 02 09 EPA Event Memo Template.docx; 2021 02 09 EPA Call Sheet Template.docx; TEMPLATE 2021 02 09 EPA Event Information Form Template.docx; TEMPLATE_EPA Video-Taping Request Form.docx

Call Sheet Template for Lyft CEO mtg

Event Memo Template for ALA/Clean Air Coalition

Loni Cortez Russell
Deputy Associate Administrator, Office of Public Engagement and Environmental Education
U.S. EPA Office of the Administrator
Cell: 202-819-3990 | she/her



Event Memo - XXX
Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

Event memos limited to 5 pages (excluding bios) with appendix background/talking points if needed, size 14 font Times New Roman. Please include phonetics for any names that could have confusion around pronunciation. (Please delete this from header).

APPROVED BY: [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

EVENT MEMO
Month DD, YYYY

MEMORANDUM FOR THE ADMINISTRATOR

FROM: [FIRST LAST], [DEPARTMENT], [PHONE NUMBER],
[EMAIL]

CC: [OTHER RELEVANT DEPARTMENTS]

SUBJECT: Event Name

EVENT DATE: Day, Month Date, Year

TIME: Administrator Time (Guests join at:)

LOCATION: Location Name and Address

ATTIRE: Business, campaign casual, etc.

WEATHER: Day-of weather forecast

STAFFING: Name, Phone

I. STATEMENT OF PURPOSE

[The first sentence should be the purpose of this event - describe succinctly the goal of the Administrator's participation.

[PAGE] of [NUMPAGES]

Event Memo - XXX

Printed on MM/DD/YYYY

Then, describe details around the event, including last interaction with participants, any relevant activity happening prior to the Administrator's joining, or notable attendees, including other principals. This section should only be 3-4 sentences long.]

II. KEY POINTS

[Bulleted points]

III. BACKGROUND

[Insert relevant background information on event, participants, historical engagement by Principal or staff with participants if needed. This section is optional; if no background is needed, or the statement of purpose conveys relevant background, please omit.]

[Insert relevant background on the location (city, town, state), and whether it has benefitted from or affected by any Biden legislation or Obama-Biden programs and policies – give details on the location.]

IV. PARTICIPANTS

[Do not include prep or briefing manifests below. Please list the first and last name of the participants. If an event is attended by a bipartisan group of political figures, please include state and party to help quickly identify (e.g., Sen. Christopher A. Coons (D-DE), Sen. Patrick J. Toomey (R-PA)). If attendees are international, please include the comparable information (e.g., PM Justin Trudeau (CA), CH Angela Merkel (DEU)).]

[Group - ex: Governors; County Commissioners; Mayors]:

- First Last
- First Last

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

V. PRESS PLAN

[Segment] will be [OPEN/CLOSED] press.

Expected questions:

- Topic one
 - Talking points
- Topic two
 - Talking points
- Topic three
 - Topic points

VI. SEQUENCE OF EVENTS

- **YOU** arrive and are greeted by xx
- Movement
- Who is introducing **YOU**, what is **YOUR** role?
- **YOU** depart

A full program for portions of the event not involving **YOU** is included at the end of this memo.

VII. HOST INFO

Examples of this information may include:

- General background on the host(s)/host organization.
- Background on the location (city, town, state), and whether it has benefitted from or affected by any Biden legislation or Obama-Biden programs and policies.
- What issues do they care about (specifically ones the Administrator has worked on)?
- What is the background history with the Administrator?
- Is the venue/business unionized?
- How many employees?

[PAGE] of [NUMPAGES]

Event Memo - XXX

Printed on MM/DD/YYYY

- Does the business pay minimum wage?
- College towns: school mascot, highlights of athletics or any other cool info.
- College: public or private? HBCU? Graduation rate?
- Any other relevant notes on the host organization/venue.

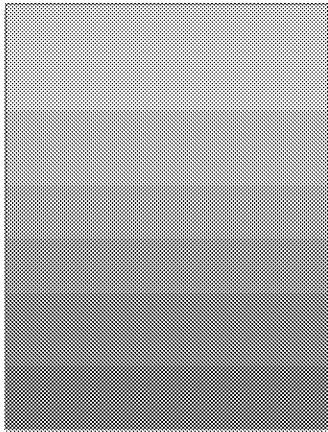
VIII. ATTACHMENTS

[Insert title of memos associated with this event (e.g., remarks, policy background, Q&A)]

IX. AUDIENCE AND NOTABLE ATTENDEES

[Description of the audience should include the number and demographics of those in attendance. Notable attendees should always include individuals that the Administrator personally knows.]

BIOGRPAHIES OF [GROUP]



First, Last, Title

Brief bio [1 paragraph]

[Please always include information about the individual's family.]

Last Interaction (if applicable)

[Detail last engagements between Principal and participants, or please indicate if unknown.]

Event Memo - XXX

Printed on MM/DD/YYYY

FULL PROGRAM

[Description of additional facets of event in which the Administrator is not personally involved.]

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



Call Memo - XXX

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).

APPROVED BY: [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

CALL SHEET
Month DD, YYYY

MEMORANDUM FOR THE ADMINISTRATOR

FROM: [FIRST LAST], [DEPARTMENT], [PHONE NUMBER], [EMAIL]

CC: [OTHER RELEVANT DEPARTMENTS]

CONTACT:

EVENT DATE:

TIME:

SUBJECT: [Insert briefing subject]

STAFFING: [Name] [Phone]

PURPOSE OF CALL AND LAST INTERACTION

[Insert topline origin of call and main objectives, including the last interaction between the Administrator or staff and the participant(s).]

KEY POINTS SECTION

[Bulleted points]

BACKGROUND

[Insert relevant background on participant(s) and/or subject of the call.]

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



Call Memo - XXX

Printed on MM/DD/YYYY

Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).

Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).

OTHER CONSIDERATIONS

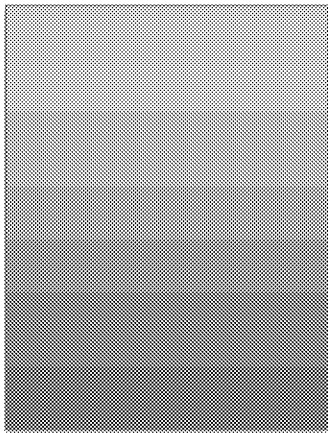
[Detail flags or other topics the participant(s) may raise.]

SUGGESTED TALKING POINTS

[Provide bulleted talking points that cover the key points that you recommend be made during the conversation. If the call does not require scripted talking points, please provide suggested topics of conversation that will help the Administrator achieve the intended goal of the call.]

If asked about [insert subject requiring a direct steer]:

BIOGRAPHIES



First, Last, Title

Brief bio [1 paragraph]

[Please always include information about the individual's family.]

Last Interaction (if applicable)

[Detail last engagements between Principal and participants, or please indicate if unknown.]

Message

From: Cortez Russell, Loni [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F5244A6683F04A02A303FE7D81F29280-RUSSELL, LO]
Sent: 8/16/2022 3:18:44 PM
To: Kim, Eunjung [Kim.Eun@epa.gov]
CC: Diaz, Catherine [Diaz.Catherine@epa.gov]; Smith, Grace Y. [Smith.Grace.Y@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]
Subject: Re: Request for Background: Lyft and ALA

+ Prad for awareness

On Aug 16, 2022, at 11:16 AM, Kim, Eunjung <Kim.Eun@epa.gov> wrote:

Given Lyft isn't a directly regulated entity, OAR doesn't have much. This mostly summarizes the points from the staff-level meeting. Thanks!

1. OAR and OTAQ staff met with Lyft staff on Tuesday, August 9th. Lyft noted their commitment to electrification of their fleet by 2030, which includes their plan to provide more EV alternatives for their drivers via their driver rental program.
2. Lyft has been working with state governments and supporting electrification infrastructure development via government funding. Specifically, they are engaging with DOT and DOE on the implementation of the \$7.5 billion for EV charging infrastructure under BIL.
3. They indicated their support for more stringent light-duty standards, emphasizing overall fleet turnover to EVs as an important step in reaching their electrification goals.
4. Lyft filed an amicus brief supporting the Obama clean car standards in the challenge to the previous administration's SAFE 2 rule, citing the importance of electrifying the American fleet in fighting climate change.

Eunjung Kim (*she/her*)
Special Advisor
Office of Air and Radiation
Environmental Protection Agency
(202) 815-7252

From: Kim, Eunjung
Sent: Thursday, August 11, 2022 12:07 PM
To: Diaz, Catherine <Diaz.Catherine@epa.gov>
Cc: Cortez Russell, Loni <Russell.Loni@epa.gov>; Smith, Grace Y. <Smith.Grace.Y@epa.gov>
Subject: RE: Request for Background: Lyft and ALA

Already in the works. Thanks!

Eunjung Kim (*she/her*)
Special Advisor
Office of Air and Radiation
Environmental Protection Agency
(202) 815-7252

From: Diaz, Catherine <Diaz.Catherine@epa.gov>
Sent: Thursday, August 11, 2022 12:06 PM
To: Kim, Eunjung <Kim.Eun@epa.gov>
Cc: Cortez Russell, Loni <Russell.Loni@epa.gov>; Smith, Grace Y. <Smith.Grace.Y@epa.gov>
Subject: Request for Background: Lyft and ALA
Importance: High

Hi Eunjung,

I have started two memos for meetings with the Administrator next Friday, August 19. Can OAR please provide Background and Key Points for the two meetings shown below? It would be great to have this information by **Tuesday EOD** as these memos will be due to the scheduling team on Wednesday.

Meeting with Lyft CEO

1. Purpose: to connect directly about the work Lyft has been doing to advocate for EV charging and supporting strong vehicle standards across the country
2. Participants: Logan Green, CEO

Meeting with American Lung Association (ALA) and their Clean Air Coalition

3. Purpose: to discuss the health and environmental justice imperative of strengthening the particulate matter NAAQS.
4. Organizations represented:
 - Allergy & Asthma Network
 - Alliance of Nurses for Healthy Environments
 - American Academy of Pediatrics
 - American Lung Association
 - American Psychological Association
 - American Public Health Association
 - Asthma and Allergy Foundation of America
 - Children's Environmental Health Network
 - Health Care Without Harm
 - Medical Society Consortium on Climate and Health
 - Medical Students for a Sustainable Future
 - National Association of Pediatric Nurse Practitioners
 - National League for Nursing
 - Physicians for Social Responsibility
 - Public Health Institute

Thank you in advance,
Catie

Catie Diaz, (*she/her/hers*)
Special Assistant
Office of Public Engagement and Environmental Education
Office of the Administrator
U.S. Environmental Protection Agency
Diaz.Catherine@epa.gov